



Science Centre Board's

FY2025

Annual Report

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01 Reflections

- ◆ Chairman's Message
- ◆ Chief Executive's Message



Chairman's Message

Mr Peter Ho
Chairman,
Science Centre Board

As Singapore marked its 60th year of independence in 2025, it is timely to reflect on how far we have come as a nation, and on the role that science, technology and education have played in that progress.

For Singapore, science literacy is not optional. It is part of the foundation for continued progress. In a world shaped by rapid technological change, our ability to understand new technologies, apply research responsibly and translate innovation into practical value will matter more than ever. This will shape not only our competitiveness, but also our resilience and our ability to adapt with confidence.

Governance, Continuity and Leadership Renewal

Science Centre Singapore has an important role in this national effort. For nearly five decades, it has helped bring science closer to the community, nurture curiosity across generations and connect scientific ideas with everyday life. This mission requires more than strong programming. It requires clear purpose, sound governance and steady leadership. In 2025, Science Centre marked an important leadership transition. The Board extends its deep appreciation to Dr Lim Tit Meng for his 15 years of dedicated service as Chief Executive. Under his leadership, the Centre expanded its reach, strengthened its educational impact and laid important foundations for the new Science Centre at Jurong Lake District.

The appointment of Ms Tham Mun See as Chief Executive reflects the Board's commitment to continuity and renewal. Her experience in Singapore's education sector positions the organisation well for its next phase of development. The Board remains focused on ensuring that Science Centre continues to evolve with clarity of purpose and discipline of execution.

The New Science Centre as Transformational Infrastructure

The new Science Centre at Jurong Lake District is a significant long-term investment in Singapore's future. First announced in 2014, the vision was to create a Centre that is educational, engaging and inspiring, and that reflects our national commitment to inquiry, discovery and lifelong learning.

That vision is now taking shape. Construction commenced last year, and the new Centre will be located alongside Jurong Lake Gardens. It will bring together immersive exhibitions and outdoor spaces in ways that reimagine how STEM learning can be experienced. More importantly, it will strengthen Singapore's long-term infrastructure for informal science learning and create new opportunities for public engagement, citizen science and community participation.

Ecosystem Leadership and Strategic Partnerships

Science Centre's contribution also extends beyond its physical spaces. It plays an important role within Singapore's wider STEM ecosystem, bringing together government agencies, schools, industry partners and international networks in support of science learning and engagement.

In 2025, this role was reflected in initiatives such as the International Science Drama Competition, which brought together young participants from across Asia and beyond. The Centre also contributed its expertise to the development of the Children's Science and Technology Museum in Almaty, Kazakhstan. These efforts reflect Science Centre's value not only as a national institution, but also as a trusted partner within wider regional and international networks.

Stewardship for the Future

The Board's responsibility is not only to oversee the present, but also to safeguard the institution's long-term mission. That means preserving Science Centre's core purpose while ensuring that it continues to adapt to Singapore's changing needs and priorities.

This must be done in a way that is responsible and inclusive. Science and technology should create broad-based value. Progress is strongest when it expands opportunity, strengthens capability and remains anchored in service to society.

I am grateful to my fellow Board members, management, teammates and partners for their dedication and commitment. Together, we will ensure that Science Centre remains a trusted institution, one that advances science engagement, strengthens public understanding and serves Singapore well for generations to come.



Chief Executive's Message

Ms Tham Mun See
Chief Executive,
Science Centre Board

A New Chapter, Built on Strong Foundations

Science Centre Singapore continued to make science accessible and relevant. Through exhibitions, public programmes, national competitions and outreach efforts, we created opportunities to discover, explore and apply science in everyday life.

It has been a privilege to take on the role of Chief Executive at this important point in the organisation's journey. Science Centre Singapore stands on strong foundations built over the past 15 years under the stewardship of Dr Lim Tit Meng. Under his leadership, the organisation expanded its reach, strengthened its educational offerings, and laid important groundwork for the next stage of development. Building on this legacy, and on nearly five decades of inspiring scientific curiosity, our focus remains clear: to make science engagement experiential, inclusive and responsive to a changing world.

Delivering Relevant and Meaningful Science Experiences

Effective science engagement goes beyond presentation to create connections through content that is credible and relevant to everyday life. This is made possible through close collaboration with institutions, experts, and partners who share our commitment to high-quality science communication.

Our blockbuster DINOSAURS | EXTINCTIONS | US exhibition reflected this approach with 33 rare fossils and 60 full-scale models. It invited guests to reflect on the link between Earth's history, biodiversity loss, and today's environmental challenges. Through our collaboration with the Lee Kong Chian Natural History Museum, we brought in Singapore's biodiversity story for local relevance.

Additionally, we made complex topics more accessible through initiatives such as Quanta School, held during the International Year of Quantum Science and Technology, and DiscovHER, which encourages young girls to see new possibilities in STEM. The new KidsSTOP™ experience, Galilean Mission, also explored interactive ways to engage young children through play and discovery.

In keeping with the technological developments, we piloted workshops in AI and Robotics with some schools in the last quarter of FY2025, providing students with hands-on exposure to technologies reshaping everyday life. We also carefully selected our Omni-Theatre shows to tie in with ongoing workshops and developed learning packages to reinforce science learning. In reaching out to the teachers through our new, half-yearly Educators' Preview on exhibitions and Omni-theatre shows, we ensured that our offerings are meaningful to the schools.

Innovating Science Communication

The year was also marked by innovations in science communication. Social robots were introduced in the galleries to meet and greet, as well as provide information to guests, much to their delight. We also launched Sundown Science, our new after-hours initiative, at the end of FY2025.

Dino Disco: The Last Dance, a silent disco held within the DINOSAURS | EXTINCTIONS | US exhibition, kickstarted Sundown Science. Over 1,000 attendees spanning young adults, working professionals, and multi-generational families had a memorable time at the Dino Disco and affirmed the appetite for science-meet-culture experiences. It was a joyful reminder that science communication need not be confined to the conventional, and that our spaces hold enormous potential as vibrant, community-centered experiences.

Planning for Digital Transformation

We also developed our digital transformation roadmap for the next three years to harness technology for our work in both the current and new science centres. This year, we launched the new ticketing platform to consolidate the entire ticketing journey from online purchases and on-site sales to self-service kiosks, ticket scanning promotions, and partner bookings into a single, seamless system. This quiet but meaningful upgrade facilitates a smoother, more consistent experience for our guests, and better support for our staff.

In collaboration with IMDA and Singapore Tourism Accelerator, we co-developed an AI avatar pilot to serve as a digital concierge. This innovation provides instant information about the Science Centre, streamlines our operations, and enhances the overall guest experience.

Strengthening the Science Talent Pipeline

Developing the next generation of innovators continues to be a part of our mission and requires sustained effort across multiple touchpoints. The National Robotics Competition recorded its largest turnout to date, with over 1,000 teams participating. The National STEM Talent Search also highlighted the capability of our youth across biomedical science, engineering, computing and materials science.

Programmes such as the Youth STEM Empowerment Programme, Drone Odyssey Challenge, and Sony Creative Science Awards helped to nurture creativity, resilience and problem-solving skills. Together with schools, educators, and partners, we remain focused on building both scientific competence and confidence among our young people.

Community at the Core

As a public institution, community engagement remained central to our work. As part of Singapore's 60th anniversary celebrations, the SG60 STEM Fiesta welcomed close to 30,000 guests over the National Day weekend.

Kampung Lab, a community-led maker marketplace featuring youth innovators from NUS Makers' Alley, showed how participatory programming can create opportunities for creativity, exchange and community ownership. It also offered a useful glimpse of how public spaces at the new Science Centre can be activated.

This spirit of co-creation was further reflected in the "New Science Centre: Wonderfully Yours" showcase, which invited Singaporeans to contribute ideas for the Centre's next chapter. Drawing on more than 10,000 public comments gathered through multiple engagements, we have started piloting experiences informed by community feedback to guide how we design programmes and experiences for our guests.

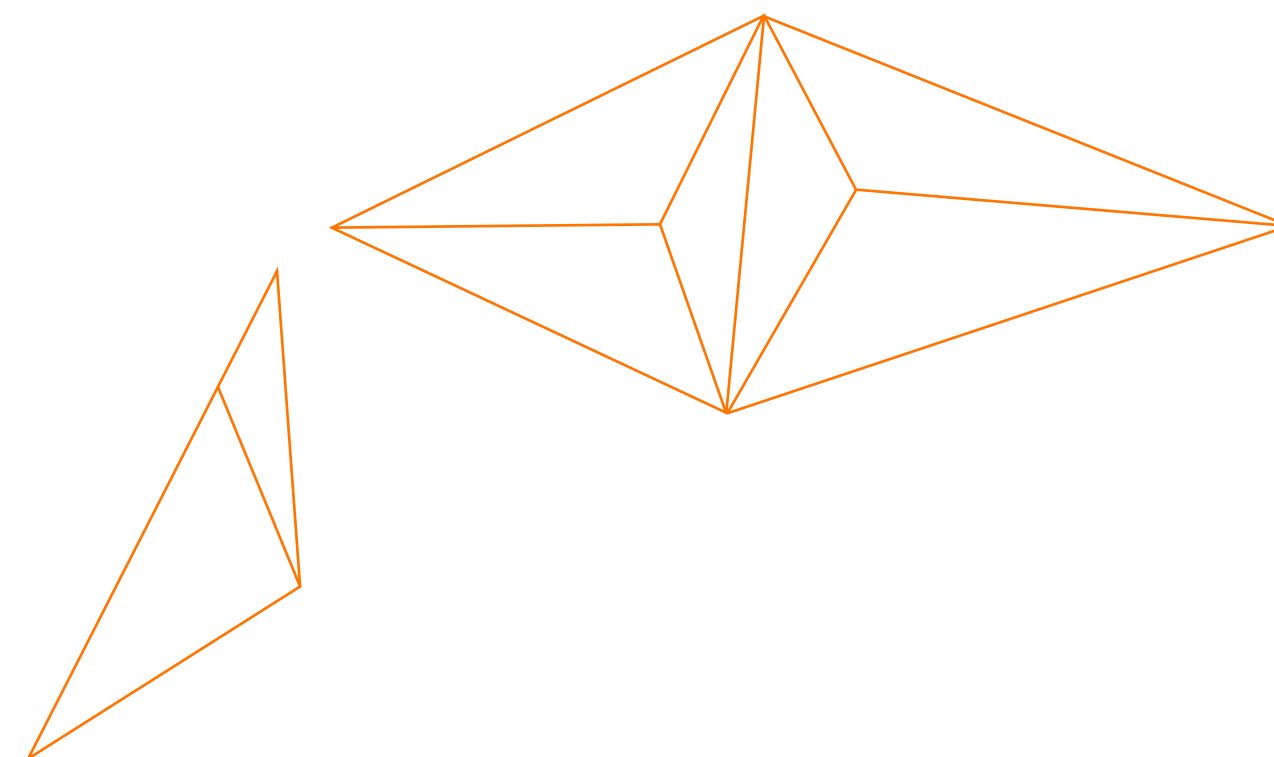
Science engagement also extended beyond our galleries. On 3 March 2026, more than 4,000 guests joined us for a Total Lunar Eclipse viewing event. It was encouraging to see families, students, and enthusiasts come together around a rare celestial moment.

These efforts reflect our aim to make science accessible, inclusive, and shaped by the communities we serve.

Looking Ahead

As we prepare for the new Science Centre, we are laying the groundwork for the next phase of science engagement. We remain focused on inspiring curiosity, building confidence and making science meaningful for all.

I would like to express my deepest appreciation to the Science Centre Singapore team, and our partners, volunteers, and supporters, for their continued dedication and support. Building on the Science Centre Singapore's strong foundations, we will shape a new chapter that serves and inspires generations to come.





02

Our Team

- ◆ Board Members
- ◆ Board Sub-Committees & Project Committees
- ◆ Board Meeting & Attendance
- ◆ Management Team
- ◆ Funding, Ethics & Governance

Board Members



Mr Peter Ho Yew Chi
Chairman



Mr Lim Boon Wee
Deputy Chairman



Professor Ng Huck Hui



Mr Howie Lau How Sin



Mr Tony Zameczkowski



Mrs Nina Yang Chui Ching



Mr Welby Altidor



Mr Oon Jin Teik



Mr Richard Tan Chuan Lye



Mr John Cheng Chen Long

Ms Nichol Ng Wee Teng

Mr Hoe Wee Meng

Mr Teo Kok Hong



Ms Juliana Kua Shu Tan

Professor Low Hong Yee

Ms Diana The Hui Ling

Ms Sophianne Mohamad Araib

Board Sub Committees & Project Committees

Executive Committee (EXCO)	
Chairman	Mr Peter Ho Yew Chi
Deputy Chairman	Mr Lim Boon Wee
Members	Mr Richard Tan Chuan Lye Mr Howie Lau How Sin Mrs Nina Yang Chui Ching

Projects & Investment Committee (PIC)	
Chairman	Mrs Nina Yang Chui Ching
Members	Mr Oon Jin Teik Mr Tony Zameczkowski Mr Welby Altidor Mr John Cheng Chen Long Ms Juliana Kua Shu Tan Ms Sophianne Araib

Audit & Risk Management Committee (ARMC)	
Chairman	Mr Richard Tan Chuan Lye
Members	Professor Ng Huck Hui Mr Hoe Wee Meng Mr Teo Kok Hong Professor Low Hong Yee Ms Diana The Hui Ling

Digital Capabilities Committee (DCC)	
Chairman	Mr Howie Lau How Sin
Members	Mr Hoe Wee Meng Ms Nichol Ng Wee Teng Mr Tony Zameczkowski Professor Ng Huck Hui

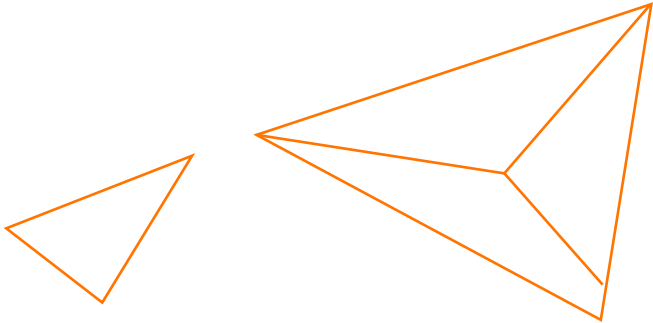
New Science Centre Development Committee (NSCDC)	
Chairman	Mr Peter Ho Yew Chi
Deputy Chairman	Mr Lim Boon Wee
Members	Mrs Nina Yang Chui Ching Mr Howie Lau How Sin Mr Welby Altidor Mr Oon Jin Teik Mr Richard Tan Chuan Lye

Board Meeting & Attendance

Board Member	Date of Appointment	Total Meetings Attended
Mr Peter Ho Yew Chi	1 Feb 2024	5 out of 5
Mr Lim Boon Wee	1 Feb 2023	5 out of 5
Mr Howie Lau How Sin	1 Feb 2017	3 out of 5
Professor Ng Huck Hui (until 15 Mar 2026)	1 Feb 2019	4 out of 5
Mr Tony Zameczkowski	1 Feb 2021	2* out of 5
Mrs Nina Yang Chui Ching	1 Feb 2021	4 out of 5
Mr Welby Altidor	1 Feb 2023	3 out of 5
Mr Oon Jin Teik	1 Feb 2023	3 out of 5
Mr Richard Tan Chuan Lye	1 Feb 2023	3 out of 5
Mr John Cheng Chen Long	1 Feb 2023	3 out of 5
Ms Nichol Ng Wee Teng	1 Feb 2023	5 out of 5
Mr Hoe Wee Meng	1 Feb 2023	4 out of 5

Board Member	Date of Appointment	Total Meetings Attended
Mr Teo Kok Hong	15 Dec 2023	4 out of 5
Ms Juliana Kua Shu Tan (until 31 Dec 2025)	1 Feb 2024	1* out of 4
Professor Low Hong Yee	1 Feb 2025	5 out of 5
Ms Diana The Hui Ling	1 Feb 2025	4 out of 5
Ms Sophianne Araib	1 Feb 2025	4 out of 5

*While Mr Zameczkowski and Ms Kua were only able to attend one or two of the main Board meetings due to their work and travelling commitments, they maintain active engagement through other Board’s sub-committees.



Management Team

(from left to right)

Dr Lee Song Choon

Senior Director, Education, Dome & Observatory

(w.e.f. 1 Jan 2026)

Senior Director, Education

(until 31 Dec 2025)

Mr Daniel Tan

Senior Director, Exhibitions & Galleries

Ms Tham Mun See

Chief Executive

(w.e.f. 1 Jul 2025)

Deputy Chief Executive

(until 30 Jun 2025)

Mr Tay Lim Pin

Senior Director, Commercial & Operations

(w.e.f. 1 Jan 2026)

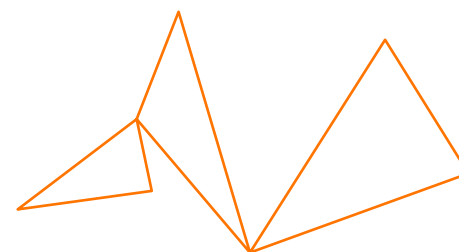
Senior Director, Corporate Resources
& Operations

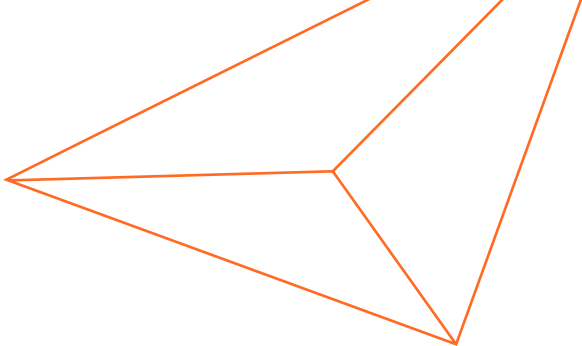
(until 31 Dec 2025)

Mr Jonathan Ye

Senior Director, Engagement

(w.e.f. 5 Jan 2026)





(from left to right)

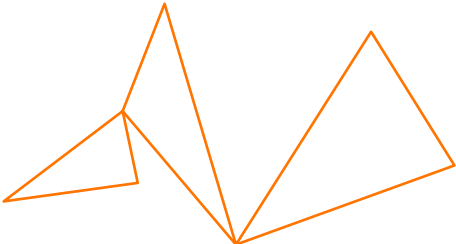
Associate Professor, Lim Tit Meng
Chief Executive
(until 30 Jun 2025)

Dr Anne Dhanaraj
Advisor, STEM CeLL

Ms Cham Lee Fin
Director, Finance, Admin & Procurement

Mr Gerald Tee
Director, Marketing & Communications

Mr Lee Yan Kheng
Director, Dome & Education Resources
(w.e.f 1 Jan 2026)



(from left to right)

Mrs Veronica Heng
Director, Operations

Ms Valerie Lee
Director, Human Resources &
Organisation Development

Mr Eugene Wambeck
Director, Exhibitions 1
(w.e.f 1 Jan 2026)
Director, Exhibitions and Advancement &
Partnership
(until 31 Dec 2025)

Mr Lee Lian Soon
Director, Business Development &
NSC Building Project
(w.e.f 1 Jan 2026)
Director, SPTE and Events & Engagement
and NSC Building Project
(until 31 Dec 2025)

Ms See Mei Yeen
Director, Information Technology &
Innovation
(w.e.f 1 Jan 2026)
Director, Information Technology
(until 31 Dec 2025)





- (from left to right)
- Mr Andrew Tan**
General Manager,
Singapore Science Centre Global
(w.e.f 1 Jan 2026)
Director, Business Development
cum General Manager, Singapore
Science Centre Global
(until 31 Dec 2025)
- Dr Florence Francis**
Deputy Director, Gallery Experience &
Sustainability
(w.e.f 1 Jan 2026)
Deputy Director, Organisation Excellence
& Sustainability
(until 31 Dec 2025)
- Mr Harith Fadhirah**
Deputy Director, Exhibitions 2
(w.e.f 1 Jan 2026)
Deputy Director, Exhibitions
(until 31 Dec 2025)
- Mr Theodore Han**
Deputy Director,
Strategic Planning &
Partnerships
(w.e.f 9 Mar 2026)



(from left to right)

Ms Jennifer Loy
Assistant Director,
KidsSTOP™

Mr Chester Ong
Assistant Director,
STEM Inc

Dr Tan Mui Hua
Assistant Director,
Informal Science Programmes
(w.e.f 1 Jan 2026)

Ms Charissa Lin
Assistant Director, Events & Outreach
(w.e.f 1 Jan 2026)





(from left to right)

Mr Zachary Tan
Assistant Director, Schools &
Professional Development
(until 31 Dec 2025)

Mr Colin Chia
Assistant Director,
Gallery Experience & Sustainability
(w.e.f 1 Jan 2026)
Assistant Director,
Gallery Experience
(until 31 Dec 2025)

Ms Tan Yi Lin
Assistant Director,
Community & Placemaking
(w.e.f 1 Jan 2026)
Assistant Director,
Science Connections
(until 31 Dec 2025)



Science Centre Board Sponsorship Fund

- To promote interest, learning and creativity in science and technology;
- To organise science-related activities, exhibitions, workshops, lectures and programmes for targeted and general audiences;
- To produce and publish scientific literature in the form of online magazines and guidebooks.

Conflict of Interest Disclosure

The Science Centre Board has implemented a conflict of interest policy covering both Board members and staff. The policy requires them to declare any potential or actual conflicts of interest at the start of their term or employment. Board members must provide updates whenever changes to their original declaration arise, while staff are required to make such declarations annually.

Reserves Policy

Reserves policy is not applicable as funds received are used for their intended purposes.

Governance on Remuneration

Senior Management

Remuneration	Number of Employees
\$100K - \$200K	-
\$200K - \$300K	2
\$300K - \$400K	3
Above \$400K	-

Reporting Headcount

Agency’s total staff strength as at 30 Sep 2025

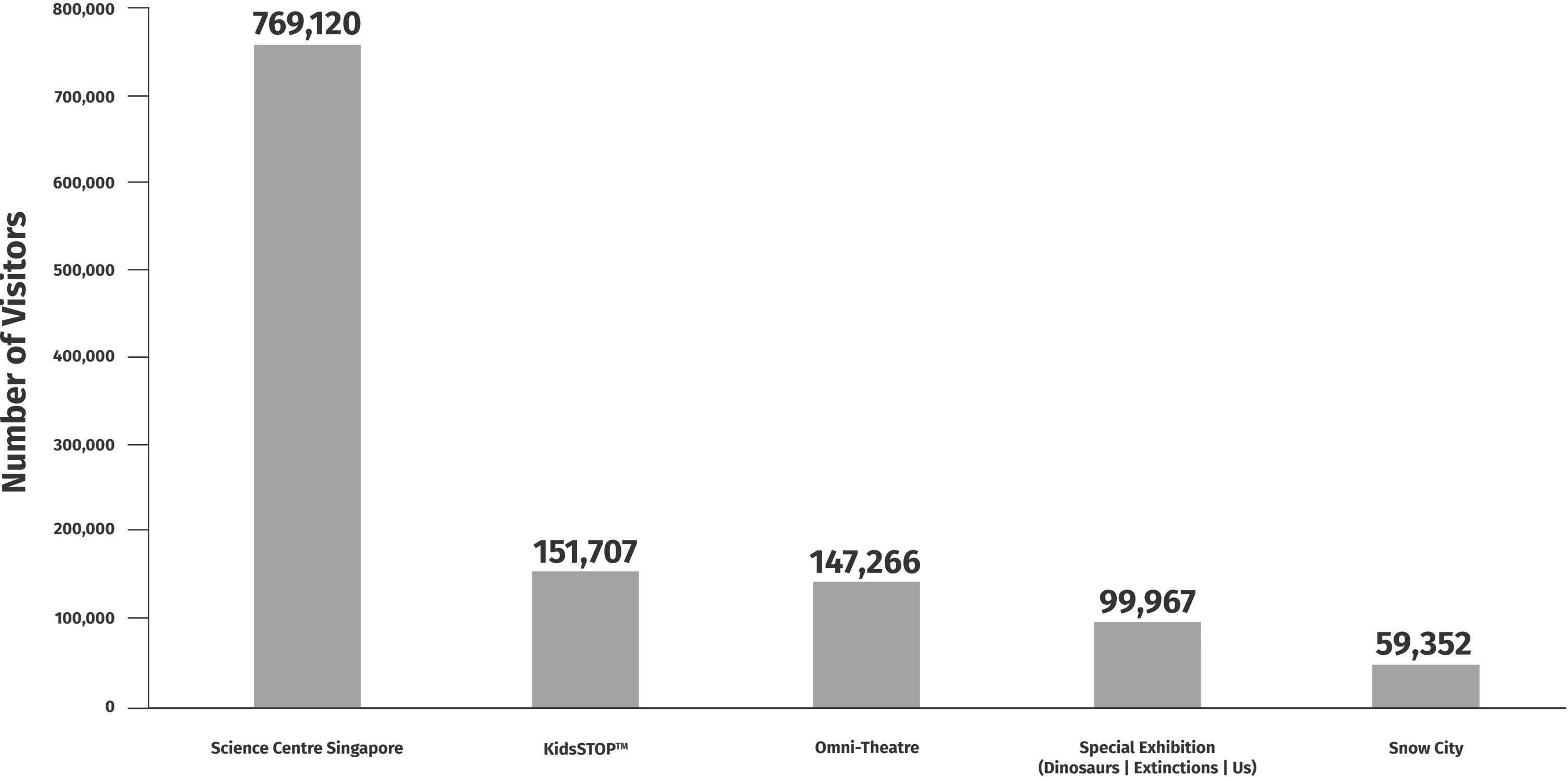
Permanent Staff	Number of Employees
Management Executive Scheme	258
Education Services	23
Secondees from Govtech	7
Total	288

03

Achievement & Awards

- ◆ Visitorship
- ◆ List of Awards

Visitorship



Corporate Awards

MOE Innergy Awards 2025

- Bronze Award for “BrainFest”
Lin Enying Charissa (Assistant Director, Events and Engagement) & the BrainFest Team
- Bronze Award for “Sustainability Edutainment Games: A Game-based Learning Tool To promote Student Learning about Energy and Food Sustainability”
Chen Liu Qi (Curriculum Specialist, STEM Inc)
Asmah Beevi D/O A. Kamaludin (STEM Educator, STEM CeLL)
- Commendation Award for “Park(ing) Day 2024 at Science Centre Singapore: Transforming Spaces, Building Community”
Jannah Monjiat (Assistant Manager, Science Connections)
Tan Yi Lin (Assistant Director, Science Connections)

Tripartite Alliance Award 2025

- Fair and Progressive Employment Practices



HoneyKids Asia's Love Local Awards 2025 for Best Kid-Friendly Museum

- Gold award

Public Sector Transformation (PST) Award 2025 for Citizen Engagement Excellence

- Illuminating Pathways at Science Centre
Loy Boon Yin Jennifer (Assistant Director, KidsSTOP™) & the Inclusion Team

Science Mentorship Programme (SMP) 2025 by GEB

- Outstanding Mentor Award
Li Zhen (Lead Science Educator, Informal Science Programmes)

TDM Travel Trade Excellence Awards Asia 2025 for

- Data Analytics of the Year
- Destination Product of the Year

TripZilla Excellence Awards 2025

- Best Family Attraction (Science Centre Singapore)
- Most Popular Attraction for Children (KidsSTOP™)

Staff Awards

Association of Singapore Attractions Excellent Service Award (EXSA) 2025

The Science Centre Group of Attractions garnered 63 awards across three categories:

- 20 Star Awards
- 16 Gold Awards
- 27 Silver Awards

Star Award Recipients from Science Centre Singapore:

- **Hariz Norhakim Bin Raihan**, Senior Associate I, Business Development
- **Tang Kuan Yee**, Assistant Manager, Business Development
- **Muhamad Syafie Bin Zolkiple**, Lab Technical Officer, Education Services
- **Muhammad Asyraf Bin Rasack**, Senior Lab Technical Officer, Education Services
- **Yeng Lee Lee**, Associate I, Education Services
- **Dilys Woon Ting Ying**, Project Officer, Events & Community Outreach
- **Ong Seok Ping**, Assistant Manager, Events & Community Outreach
- **See Eng Sheng**, Manager, Events & Community Outreach
- **Janice Tow Men Fen**, Science Educator, Gallery Experience
- **Kripah Rajkumar Naidu**, Senior Science Educator, Gallery Experience
- **Liang Wenjun**, Science Educator, Gallery Experience
- **Ngiam Kai Wen**, Science Educator, Gallery Experience
- **Nur Afiah Binte Hashim**, Science Educator, Gallery Experience

- **Sakinah Binti Kamal Ariffin**, Science Educator, Gallery Experience
- **Wang Jia Sheng**, Senior Science Educator, Gallery Experience
- **Li Zhen**, Lead Science Educator, Informal Science Programmes
- **Teng Li Hui**, Projects & Events Executive, KidsSTOP™

Star Award Recipients from Snow City:

- **Veerappan Subash**, Operations Manager
- **Ramil Ilumin Maningding**, Facilities Technician
- **Marshael Houdel**, Customer Relationship Officer



National Day Awards 2025

- The Long Service Medal
Chua Thiam Chye (Assistant Director, Procurement & Admin)

04

Exhibitions & Programmes

- ◆ Exhibitions
- ◆ Events & Experiences
- ◆ Competitions
- ◆ Outreach & Enrichment Programmes

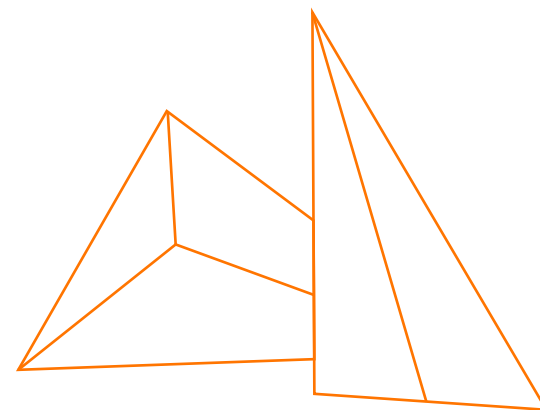
- ◆ Professional Learning for Teachers
- ◆ Singapore Science Centre Global Pte. Ltd.

Future Makers+

Future Makers+ explores the evolution of Artificial Intelligence (AI) and robotics through four interactive zones that make these technologies accessible to all ages.

Guests experience real applications by piloting remote vehicles in Terrain Trekker, testing their wits against generative AI in the Brain (AI) zone, and discovering advanced engineering in the Body (robotics) zone. The exhibition features direct interaction with Ameca, an advanced humanoid robot.

Through these hands-on interactions, the exhibition reveals how AI and robotics are already integrated into various industries and aspects of daily life, providing guests with genuine insight into these evolving technologies.



A

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(A)
Ameca with her self-drawn portrait

Mechanics Alive!

Mechanics Alive!, developed by the UK's Cabaret Mechanical Theatre, revealed the captivating world of automata and mechanical engineering.

The exhibition demonstrated how fundamental mechanical components - gears, cams, and levers - power everything from simple door handles to whimsical complex sculptures.

Guests were invited to examine these intricate movements up close and identify the hidden mechanisms that brought each artistic creation to life. This hands-on investigation highlights the elegant engineering found in both household objects and imaginative art.

 Sep 2025 to Mar 2026



(A)
Handcrafted moving sculptures by artists from the Cabaret Mechanical Theatre

Quanta School

Developed with the Centre of Quantum Technologies (CQT), *Quanta School* demystified quantum science for a general audience. Set within a vibrant classroom, the exhibition broke down complex research into digestible snippets.

Guests can engage with hands-on activities to grasp fundamental principles and meet local researchers reimagined as *Quanta School* characters, making the invisible world of subatomic particles both fun and accessible.



(A) Guest-of-Honour, Mr Heng Swee Keat (left), at the exhibition launch speaking to Ms Lim En Teng and Mr Lee Kai Xiang (right), students from CQT whose research are showcased in the exhibition

Dinosaurs | Extinctions | Us (D.E.U)

Dinosaurs | Extinctions | Us (D.E.U) established itself as a blockbuster exhibition, combining two world-renowned exhibitions on dinosaurs and extinction events for the first time. Presented in partnership with the Lee Kong Chian Natural History Museum (LKCNHM), the exhibition featured major prehistoric specimens including the 40-metre Patagotitan and Tyrannosaurus rex (“Scotty”).

The exhibition concluded with a “*Dino Disco: The Last Dance*”, an exclusive silent disco party with the dinosaurs. This marked the first edition of Sundown Science after-hours initiative that blends science with lifestyle and culture through fresh experiences and collaborations.

Through world-class specimens, strategic partnerships, media recognition, community outreach, and creative programming, D.E.U delivered an immersive educational experience that successfully bridged scientific discovery with public engagement, establishing new benchmarks for exhibition excellence.

 **Oct 2025
to Mar 2026**

 **Annexe Hall 1, 2, 3
Science Centre Singapore**



Over **99,900** Guests



SCB and LKCNHM team at Media Preview Day, photographed alongside dinosaur skeletons including the 40-metre Patagotitan display

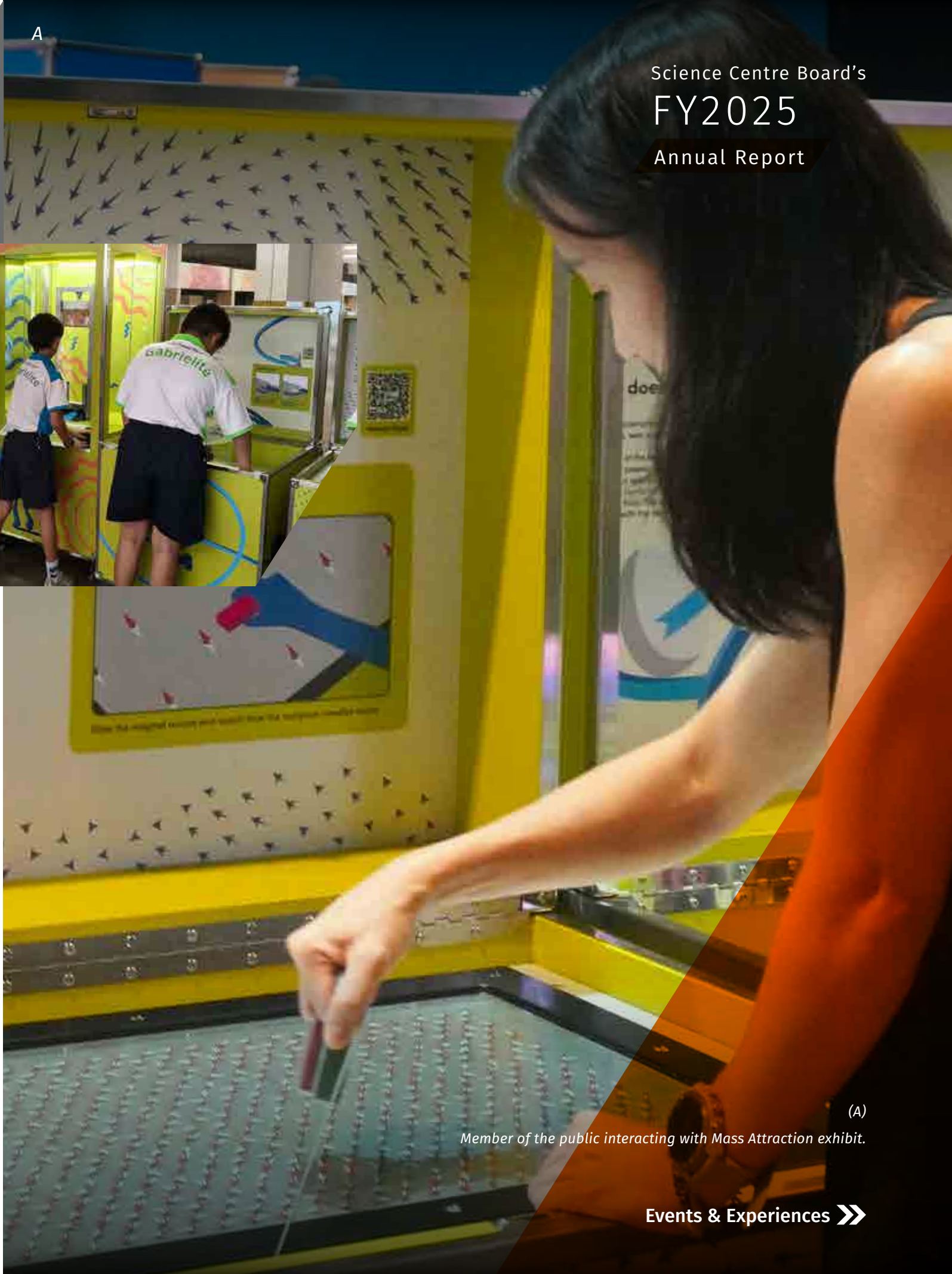
MOE Travelling Exhibition Set 3

Forced to Go featured 15 interactive exhibits themed around the properties of forces and their effect on objects, bridging classroom theory with real-world application and encouraging students to build upon their syllabus knowledge.

Through hands-on physical demonstrations, students uncovered the science behind everyday movement, bringing abstract concepts to life in an experiential environment.

 Launched in Sep 2025

	Outreach Numbers
Schools	6
Students	6,640



(A)
Member of the public interacting with Mass Attraction exhibit.

UNTAME: Schools

UNTAME Schools, a comprehensive two-part STEM programme designed to inspire student engagement in STEM. Themed “*Time - Beyond the Clock*”, this edition focused on the science of time perception.

The programme featured two core components: the STAR Lecture, where local scientist Dr Eugene Chua captivated students with interactive explorations of time loops and time perception; and STEM Playground, where students tackled hands-on engineering challenges before competing in the thrilling *Floating Table* competition.

The experience was enriched by a self-guided trail through the Science Centre gallery, complete with specially crafted booklets that deepened student engagement. This multi-faceted approach combining expert insights, practical problem-solving, and independent discovery enabled *UNTAME Schools* to deliver dynamic learning experiences that brought STEM subjects to life.

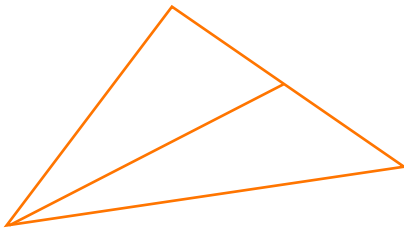
 **Feb to Nov 2025**



Over **156,700** Participating
Students Onsite



More than **250** Schools



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(A)
STAR Lecture: The roles of Julie (left) and Wendy (right) were played by Gallery Experience science educators. Dr Eugene Chua (middle) was introduced as himself.

JUNEureka: Tinkerfest

Our guests entered *Kai the Karang Guni Man's World*, guided on a tinkering journey through three biomes - Sky, Land, and Sea. They transformed recyclable materials into functional inventions inspired by each environment's unique wonders.

Highlights:

Beyond the onsite mobile library bus by *National Library Board (NLB)*, the experience included Science demonstrations and hands-on STEAM Exploration workshops led by Taiwanese creators.

The organising team partnered with *Halliburton* and *Plastify* to source recyclables for event activities. This approach reduced the need for new materials, cut costs, and reinforced the event's commitment to sustainability.

 May to Jun 2025

 Tinkering Studio, Hall E
Science Centre Singapore



Over **3,000**
Participants



JUNEureka: Elemental Quest

Guests role-played as adventurers as they embarked on a gamified quest to save Scientasia. They explored various galleries to complete scientific challenges and master the *Fire, Water, Earth, Metal & Wind* elements. Using element game cards, the adventurers fought against the evil Overlord. Those who prevailed became the heroes of *Scientasia*.

 Jun 2025

 Science Centre Singapore

 Over **10,600**
Participants



Science Centre Board's
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Science Shows

The Centre creates science shows that combine live demonstrations, comedy, and theatre to entertain and educate guests.

This year, the Centre performed two science shows, *Once Upon A Science* and *Elemental Detectives*.

Once Upon A Science brought science to life through a theatrical fairytale, where a princess, guided by a witty genie, overcomes scientific challenges to outsmart an evil advisor.

Elemental Detectives followed the story of two detectives solving a murder mystery. Audiences followed the detectives on their investigation journey which involved lie detectors, giant circuits, flammable gas and explosive reactions.

 **Once Upon A Science**
May to Nov 2025

 **Elemental Detectives**
Nov 2025 to May 2026

 Over **2,200**
Attendees



(A)
Detective Neon sets fire to hydrogen to test for a flammable gas

SG60 STEM Fiesta

STEM Fiesta was held from 9 – 11 August to celebrate Singapore’s 60th National Day (SG60). Guests enjoyed free admission to Science Centre and Omni-Theatre, along with discounted entry to KidsSTOP™ and Snow City.

The vibrant event featured hourly signature live science shows, a STEM-infused SG60-themed carnival, fun and educational hands-on activities and a lively community flea market with performances and partner booths.

The event also served as a launch platform for the “New Science Centre: Wonderfully Yours” showcase at the entrance alcove, graced by Mr Desmond Lee, Minister for Education and Minister-in-Charge of Social Services Integration on 9 August.

 Aug 2025

 Close to **30,000** Visitorship



Astronomy Open House

Science Centre partnered with National Parks Board to deliver an Astronomy Open House as part of the *Lights by the Lake* event at Jurong Lake Gardens. Families embarked on the “*I am a Young Astronomer*” trail, discovering five interactive activities that bridged Japanese Garden and Science Centre’s Kinetic Garden, with the journey culminating in an immersive lunar-themed digital planetarium experience.

Community partnerships elevated the event: White Rabbit provided ice cream treats for participants, while The Astronomical Society of Singapore contributed telescopes and volunteer astronomers who enhanced the stargazing experience for all attendees.

 Oct 2025

 Over **1,400** Participants



(A)
Participants stargazing at Water Lily Pavilion in Japanese Garden.

Sci-sational Christmas

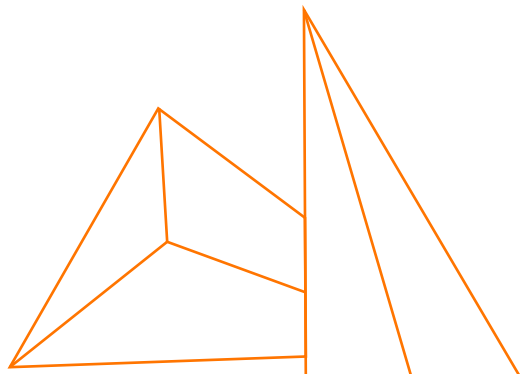
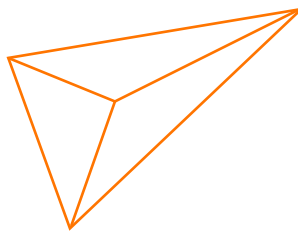
Sci-sational Christmas is an annual celebration for the festive season.

Themed “*From Lab Coats to Party Hats: Elves’ Secret Mission!*”, this year’s edition encouraged guests to take on the role of *Elf Party Planners* and help plan a party for Santa. Guests engaged in an array of holiday-themed science activities such as creating festive Christmas presents, solving food recipes, making glow-in-the-dark decorations, music cards, and gift wrappers. There was also a collaboration with SingPost, where guests could write and mail out Christmas themed postcards.

 Dec 2025



Over **20,400**
Attendees



DiscovHER

Aligned with the UN's International Day of Women and Girls in Science, *DiscovHER* 2026 celebrated women in STEM who have forged inspiring paths, encouraging the next generation to explore the world with curiosity and confidence.

Theme: *Beyond the Blueprint: Without Limitations*

The event offered a wide range of activities, featuring interactive STEM-based offerings, 16 partner booths, Human Library sessions where over 50 professionals became “living books,” exclusive Science Shows by the GEX team and special workshops by partners such as KidsPlaySafer, James Dyson Foundation, and Black Crow Taxidermy & Art.

Students also gained exclusive access to organisations such as 3M, Vivita Studio, and Stick’Em, where they interacted with industry experts.

 **Mar 2026**

 **Over 8,100**
Interactions



(A)

GEX Science educators (Wan Zu & Poomigah)

Tan Kah Kee Young Inventor's Award

The *Tan Kah Kee Young Inventors' Award* (TKKYIA) continued its mission to foster curiosity amongst young students and encourage them to develop innovative solutions based on scientific principles.

2025 witnessed 1,123 participants from 115 institutes submitting a total of 518 entries, demonstrating the programme's growing reach and impact across educational institutions.

The awards ceremony took place on 20 September, with 37 awards presented to outstanding young inventors. Following the ceremony, the annual virtual exhibition ran from 20 September to 5 October, providing an extended platform to showcase the creativity of participating students.

 Dec 2024 to Oct 2025



Over **169,000** Public outreach on social media, virtual exhibition, workshops and award ceremony



(A)
Assoc Prof Dr Muhammad Faishal Ibrahim,
Acting Minister-in-charge of Muslim Affairs,
Senior Minister of State, Ministry of Home Affairs gracing the
awards ceremony on stage with winners of the competition.

Singapore Amazing Flying Machine Competition

The *Singapore Amazing Flying Machine Competition (SAFMC)* is a collaborative event organised by Science Centre Singapore and DSO National Laboratories, backed by the Ministry of Defence (MINDEF). This competition honours innovative approaches to aircraft design and provides an essential platform for aviation enthusiasts, engineers, and inventors to explore new frontiers in aerospace technology and innovation.

2025 marked the 16th anniversary of SAFMC with more than 1,800 participants from 590 teams across eight competition categories. Competitors displayed their skills in various categories, from classic paper aircraft to advanced self-piloted machines, highlighting both the contest’s wide-ranging attraction and its technical complexity.

 Mar to Apr 2025



Record-breaking over **590** Teams
Across 8 Categories

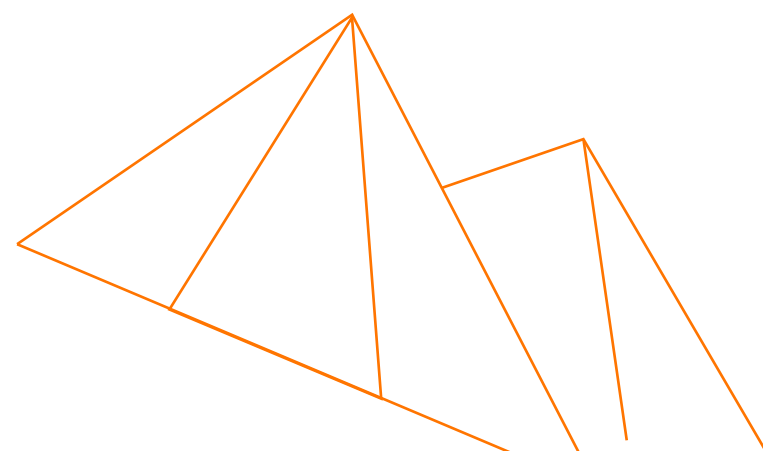
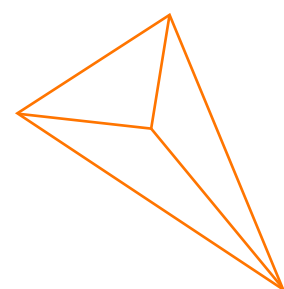


Group photo with winners of SAFMC2025.
Guest of honour, Mr Heng Chee How (centre),
Senior Minister of State for Defence

Singapore Science Buskers

Singapore Science Buskers (SSB) features show-and-tell performances with the programme aiming to promote science communication and raise public awareness for scientific topics. In 2025, SSB attracted 1,197 participants from 471 teams, marking its largest edition to date. The Grand Final took place at Marina Square, where 52 shortlisted teams showcased their scientific showmanship to 3,065 visitors.

 Mar to Sep 2025



Singapore Science & Engineering Fair

Singapore Science & Engineering Fair (SSEF) is a national competition organised by the Ministry of Education, the Agency for Science, Technology and Research (A*STAR) and Science Centre Singapore (SCS). *SSEF* is affiliated to the prestigious *International Science and Engineering Fair (ISEF)*, which is regarded as the Olympics of science competitions. The Public Day which took place on 12 March reached approximately 3,820 participants (including walk-in visitors and Student Finalists) and impacted more than 50 schools across the nation.

 Mar 2025

	Number of Awards
	Quantity
Gold	22
Silver	36
Bronze	29
Merit	23



(A)
SSEF finalists presenting their project to our Guest of Honor,
Mr Chan Chun Sing (Minister for Education 2021-2025).

National STEM Talent Search (NSTS)

National STEM Talent Search (NSTS) 2025 is a prestigious annual competition which aims to sustain a passion for science among youths and reward students with national recognition who have performed well in scientific research. Previously known as A*STAR Talent Search (ATS), the Science Centre has been running this competition since 1995 with support from the Ministry of Education. NSTS 2025 continues from the success of the previous years' NSTS by providing a platform for students to further develop their science and communication skills.

 April 2025

 Over **50** Projects submitted

A

Science Centre Board's
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(A)

Prof Phoon Kok Kwang, President, Singapore University of Technology and Design (SUTD) (left), and Prof Ng Huck Hui, then, Assistant Chief Executive, Research and Talent Development Agency for Science, Technology and Research (A*STAR) (right), commemorating the occasion with the eight winners.

International Science Drama Competition

“Energy Matters!” marked the International Year of Quantum Science and Technology. The Singapore Grand Finals showcased teams from Bolivia, Brunei, China, Indonesia, Korea, Singapore and Thailand competing in four categories.

Singapore shone internationally as Kuo Chuan Presbyterian Primary School and Whitley Secondary School took third place in the Junior categories and second place in open categories respectively.

Commonwealth Secondary School won the Merit Award for the Short Films category. Madrasah Al-Ma’arif Al-Islamiah triumphed with first place in the Short Clips category.

 **Singapore Finals:**
Apr 2025

 **Grand Finals:**
Aug 2025

	Number of Teams Per Category			
	Junior	Open	Short Films	Short Clips
Singapore Finals	16	7	19	17
Grand Finals	3	4	6	4



National STEM Championship

The *National STEM Championship (NSTEMC)* is a media-driven initiative designed to raise awareness for STEM among students and the wider public. The programme registered its highest sign-up in five years, with 45 teams comprising 180 students participating in the competition.

Throughout the championship, participating teams engaged with diverse STEM challenges developed in collaboration with key partner organisations, including the National Environment Agency (NEA), Singapore University of Technology and Design (SUTD), Temasek Polytechnic (TP), and A*STAR research institutes.

The programme culminated in the Grand Finals at MediaCorp campus, officiated by Guest of Honour Acting Minister for Culture, Community and Youth, and Senior Minister of State for Education, Mr David Neo. Catholic High School achieved a historic milestone by emerging as champion for the first time in *NSTEMC* history.

 **Apr to Aug 2025** |  Over **329,000** Views



(A)
Semi-finalists gather with Temasek Polytechnic staff to celebrate the completion of their challenge.

Drone Odyssey Challenge

Drone Odyssey Challenge is an unmanned aerial system initiative by Science Centre Singapore, supported by the Ministry of Education. It was developed in response to the rapid rise of drone technology as a disruptive force across industries, with the aim of equipping the next generation of Singapore's workforce with the technical skills needed to thrive in an increasingly drone-integrated landscape.

 July 2025

 Science Centre Singapore

 Over **740**
Participants

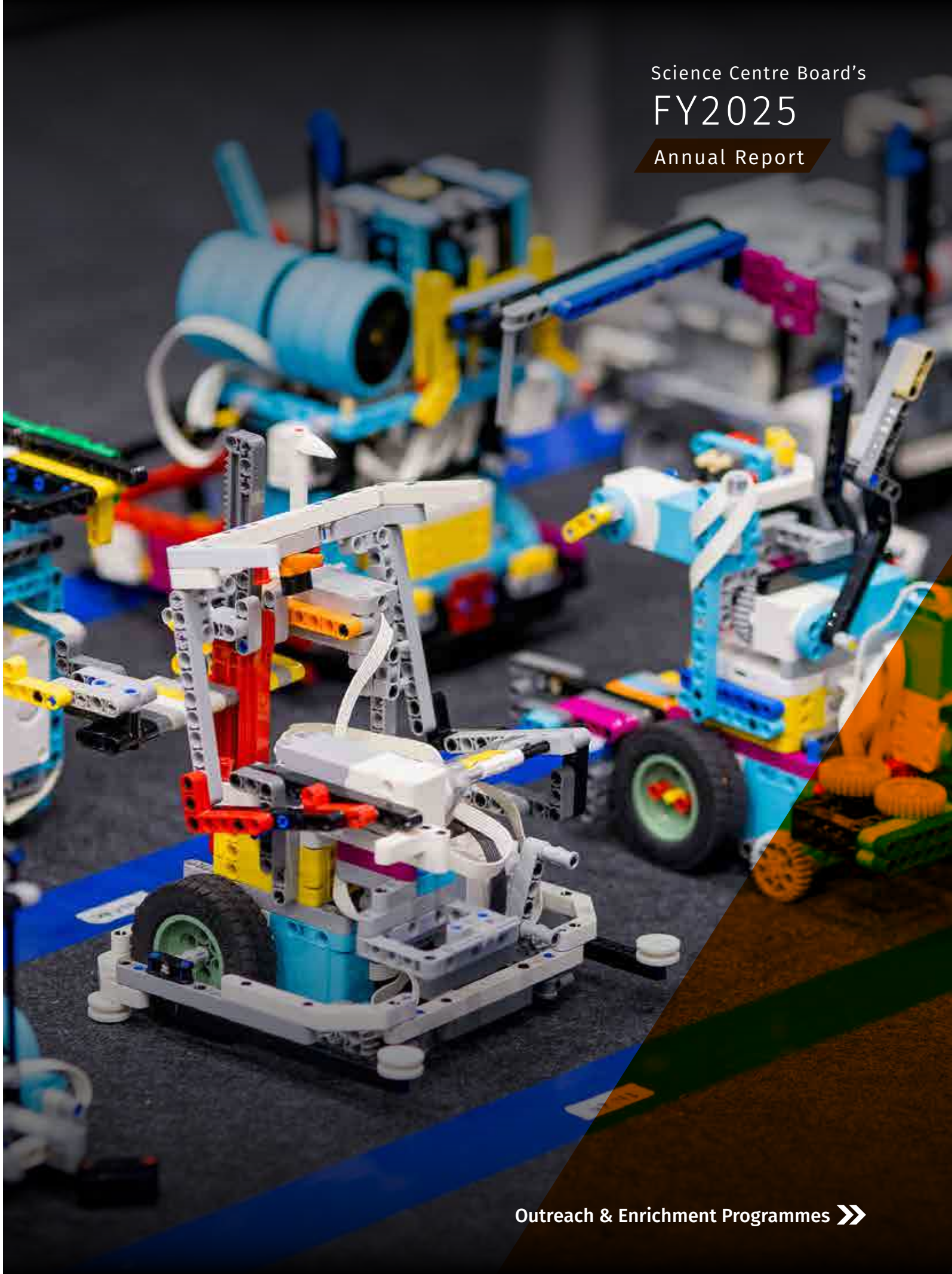


National Robotics Competition

The 27th edition of the *National Robotics Competition (NRC)* themed “*Equity Engineers*,” challenged over 4,050 participants to programme robots that support humans and promote safe, meaningful human–robot interaction. A new collaboration with Obayashi Pte Ltd encouraged participants to explore the role of robotics in construction and nurture problem-solving, entrepreneurial thinking, creativity, and teamwork in students.

 Aug to Sep 2025

	Number of Registered Teams By Category	
	Teams	Participants
Regular – Lower Primary	91	237
Regular – Upper Primary	346	980
Regular – Secondary	222	603
Regular – Tertiary	15	43
Pre-school – Kubo	62	207



	Teams	Participants
Preschool – ARTec	25	109
Open Category – Primary	100	277
Open Category – Secondary	50	99
Open Category – Tertiary	1	2
AI Maker Series – Primary	20	45
AI Maker Series – Secondary	5	10
Smorphi Autonomous Challenge - Upper Primary (Team)	9	40
Smorphi Autonomous Challenge - Secondary (Team)	8	34
Smorphi Autonomous Challenge - Senior (Team)	10	48
Smorphi Pilot Challenge - Upper Primary (Team)	12	55



	Teams	Participants
Smorphi Pilot Challenge - Secondary (Team)	13	59
Smorphi Pilot Challenge - Senior (Team)	7	34
Smorphi Imaginary Challenge - Primary	13	63
Smorphi Imaginary Challenge - Secondary	13	61
Smorphi Imaginary Challenge - Tertiary	9	44
RoboCup Autonomous Driving – Primary	22	56
RoboCup Autonomous Driving – Secondary	7	14
RoboCup Rescue Challenge – Primary	7	19
RoboCup Rescue Challenge – Secondary	6	18
RoboCup April	300	900



Sony Creative Science Award

The *Sony Creative Science Award (SCSA)*, celebrated its 28th anniversary, continuing its legacy as the largest national toymaking competition jointly organised with Sony Group of Companies in Singapore and supported by Ministry of Education. This platform encourages primary school students to explore STEM learning beyond classrooms through toymaking.

Out of the 90 schools that took part, 40 schools organised an internal competition, *SCSA (Schools)*, before nominating their top performers for the main competition.

As Singapore celebrated its 60th year of independence, the competition introduced the Heritage Innovation Award, recognising toy designs that creatively blend Singapore's rich cultural heritage with innovative application of scientific principles.

 **Nov 2025**



Over **3,800**
Toys Submitted



More than **5,700**
Participants



(A)
SCSA 2025 top winners joining Ms Tham Mun See (Chief Executive, Science Centre Board), Ms Low Yen Ling (Senior Minister of State, Ministry of Culture, Community and Youth & Ministry of Trade and Industry) and Mr Takakiyo Fujita (Managing Director, Sony Electronics) (Singapore) for the launch activation.

Abbott Young Scientist Programme

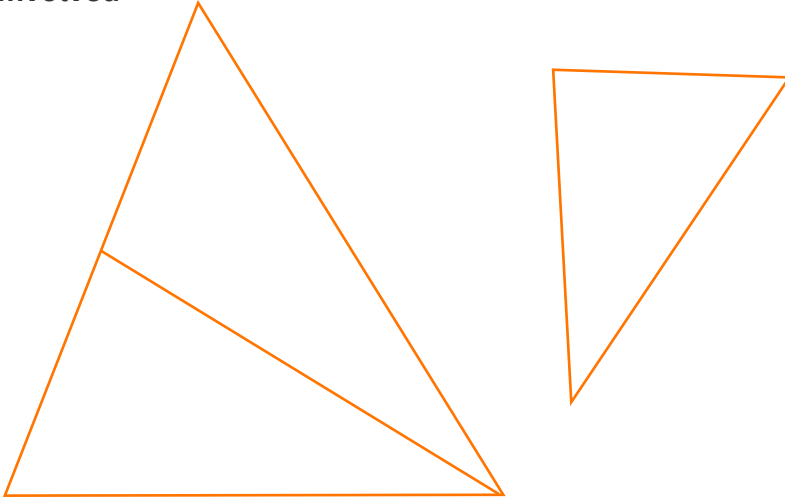
The *Abbott Young Scientist (AYS) programme*, a collaborative initiative with Abbott Singapore, offered primary school students a comprehensive six-month mentorship journey to develop a STEM project of their choice.

Now in its 13th edition, the programme attracted 45 students from 24 schools, guided by a diverse group of mentors including Science Centre staff, AYS alumni, and students from Temasek Junior College, Nan Chiau High School, and NUS.

They helped participants explore real-world STEM applications beyond the classroom. The programme culminated in a project presentation ceremony, where students proudly showcased their work to an audience of over 200 guests.

 **Mar to Aug 2025**

 **53 Mentors Involved**



A

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B

(A)
AYS student awardee completed his STEM project on 'Electromagnet' with the support and guidance received from his mentor.

Dot in Space

The Centre partnered with the Office for Space Technology & Industry from Singapore Economic Development Board for *Dot in Space* public engagement initiative to raise awareness of Singapore’s contribution to the Space sector.

In collaboration with CapitaLand, a 1-day festival was hosted at Geneo@ Science Park featuring live band performances, space themed exhibition, movie screening, and bouncy castle.

CapitaLand also curated a *Food of Tomorrow* mini food festival from 25 to 27 April to extend the experience for its audiences.

The space and constellation exhibition continued to be on display at Geneo@ Science Park till 31 May.

 **Apr to May 2025**

 **Over 4,800**
Visitors



A



B

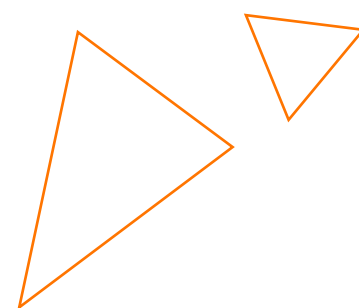
(A)
Our Ocean From Space’ exhibit to show how earth looks like from the outer space, as well as the different elements tracked by satellites to help scientists and researchers understand the earth better

Empowering Tomorrow's Changemakers: Science Centre Singapore Partners with Shell and Nanyang Polytechnic

The Centre partnered with Shell and Nanyang Polytechnic (NYP) to integrate the Shell NXplorers curriculum into NYP's Diploma in Sustainability in Engineering with Business programme.

Students engaged in hands-on problem solving, systems thinking and innovation while receiving mentorship from Shell professionals and guidance from NYP and Science Centre educators. This partnership bridges classroom learning with professional practice, developing graduates who are both technically proficient and passionate about sustainable development.

 **Apr 2025 to Mar 2026**



(A)

Here's to new beginnings! Shell, SCB, and NYP come together to launch the NXplorers MOU – Empowering young minds to tackle tomorrow's challenges today. Mr Tony Nunan, Chief of Staff and Head of Corporate Relations of Shell (left), Ms Tham Mun See, Chief Executive of SCB (middle) and Dr Kwek Siew Wee, Deputy Director/ Academic Development & Management of NYP (right).

SPARKLE Kits: Transforming Primary Science Education

In collaboration with the Ministry of Education, Science Centre developed *SPARKLE Kits* (Science Pack Activity Resource Kits for Learning) to engage students in scientific inquiry to foster deeper understanding and application of concepts and practices.

Covering topics from Primary 3 to Primary 6, *SPARKLE kits* complement the national science curriculum through carefully designed games, experiments, and physical materials. The “hands-on, minds-on” approach promotes critical thinking, data analysis, and collaborative learning, enabling students to explore scientific concepts through active experimentation rather than passive absorption.

Students show increased engagement and improved conceptual understanding towards scientific concepts. Teachers report meaningful peer discussions and scientific reasoning as students discuss, make predictions, and conduct investigations.

 **Apr 2025 to Mar 2026**



Young Scientist Badge Scheme (YSBS)

Through our collaboration with the Ministry of Education, all Primary Three to Six students were given access to the *Young Scientist Badge Scheme* online platform, supporting deeper engagement in Science and Mathematics.

The Centre strengthened industry partnerships, including with the Singapore Land Authority, to enhance real-world relevance. A series of new programmes related to badges were introduced in Science Centre, and all received positive feedback (i.e., I am a Young Water Ambassador, I am a Young Chemist, I am a Young Engineer, I am a Young Geneticist).

During SG60 celebrations, we engaged Singaporeans to contribute to national STEM discourse. Participants completing two unique badges became eligible for the special SG60 YSB Commemorative Badge.

We also launched the YSBS reflection corner, where visitors explored the scheme's history, discovered exceptional submissions, and envisioned their scientific journey through interactive displays.

 **Apr 2025 to Mar 2026**



Over **160,100** Students
Onboarded in 2025



More than **23,000**
Badges in Programmes
Completed at the
Science Centre and
4,785 Badges SG60
were claimed



(A)

Participants attending the public workshop
"I am a Young Entomologist" in June 2025

Young Sustainability Champion

The *Young Sustainability Champion (YSC)* was part of the Centre's larger suite of STEM mentoring programmes for youths aged 10 to 17 years old. The goal was to develop a deeper understanding of sustainability issues.

Students embarked on a mission to create a product or solution that tackled real-world sustainability challenges using design thinking and technical skills around thermal comfort, sustainable transport, sustainable consumption, flood and drought management.

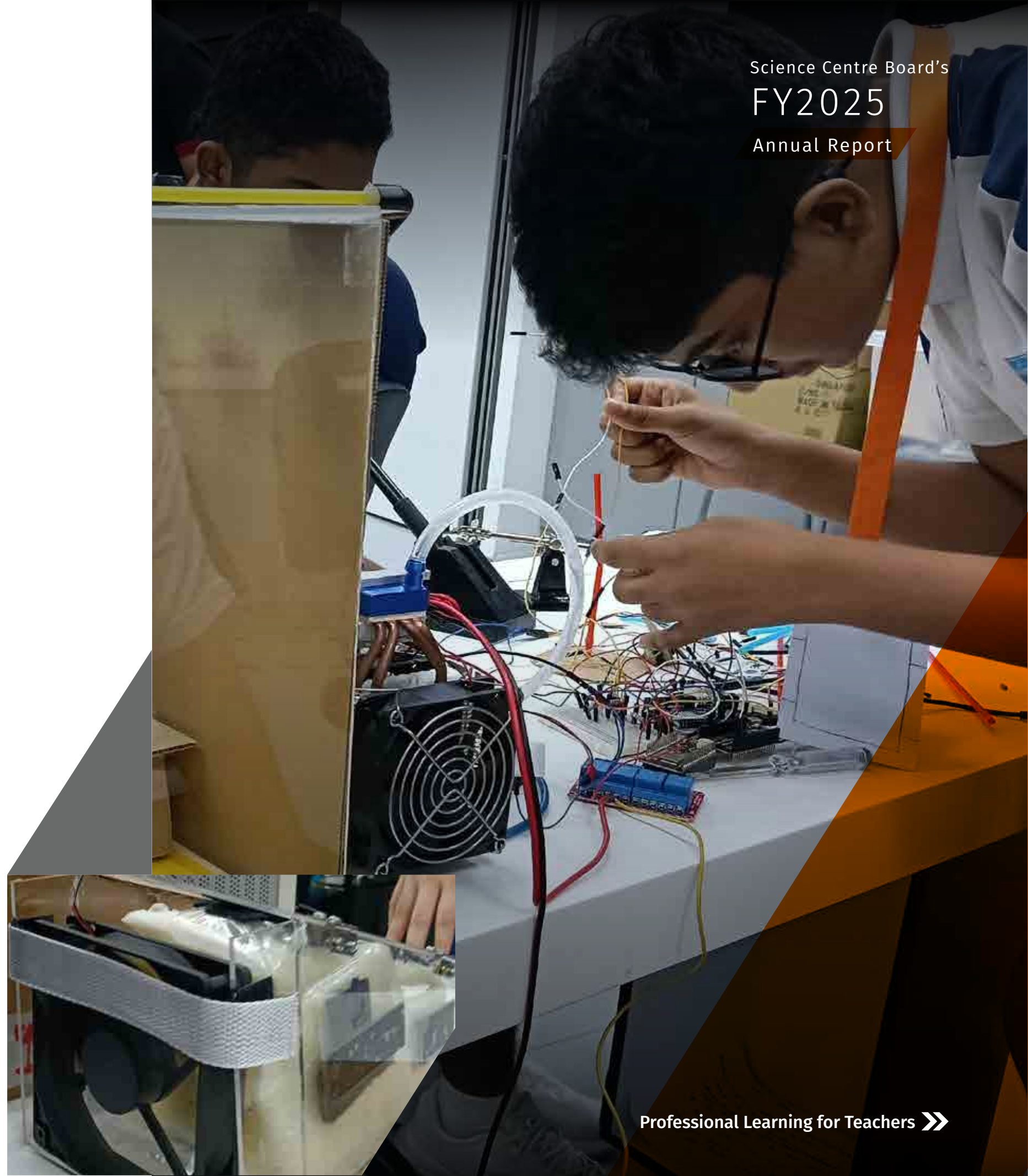
 Apr, Jun, Nov 2025



Over **90** Participants
in Core Mentoring
Projects



Almost **20** Sustainable
Projects Created



STEM Applied Learning Programme (ALP) Engagement

STEM Inc's initiatives supported by the Ministry of Education contributed to the *STEM Applied Learning Programme* (ALP) in primary and secondary schools.

To further enrich students' learning experiences, our Industrial Partnership Programme (IPP) provide opportunities for students to get early exposure to real-world STEM industries and careers.

As part of our commitment in supporting STEM learning, in 2025, we worked with over 130 STEM ALP schools in the following areas:

- Co-developed 14 Resources with schools
- Conducted 14 Teacher Professional Learning Workshops
- Organised 7 Communities of Practices
- Provided consultations for 34 schools

 **Apr 2025 to Mar 2026**

A

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B



(B)

Community of Practice (CoP) Meet 2025
with Learning Journey to Esplanade

BrainFest

This year’s edition of *BrainFest* titled “*The Enchanted Swamp and the Missing Treasure*”, saw players exploring a swamp in search for a mysterious elixir to reverse their transformation into a troll. Alongside the mass escape game, the activity package included a mass workshop “*Genetic Oasis*” and gallery trail “*Swamp Survival Manuscript*” with complementing themes.

BrainFest was held over eight days and involved 2,015 participants, of which 314 were community beneficiaries and volunteers.

 May 2025

 Annexe Halls,
Science Centre Singapore

 **2,015** Participating
Students

A

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(A)
The puzzle stations were designed to not only test brain functions such as spatial reasoning and navigation but also build soft skills like teamwork and problem-solving.

DFS X Artist

The *DFS X Artist* programme offered a distinctive interdisciplinary experience that merged art, technology, and fashion through innovative digital fabrication.

Students received dual mentorship from professional artists and Science Centre educators.

The programme promoted digital fabrication applications across disciplines while connecting Arts and Design education with emerging technologies. Students developed critical skills in experimentation, iteration, and cross-disciplinary collaboration, preparing them for future creative challenges.

Participants mastered the complete design journey from concept to physical realisation using both digital fabrication tools and traditional hands-on techniques. They learned to incorporate practical design considerations and develop strong presentation abilities to effectively communicate their creative concepts.

 **May to Nov 2025**



Over **100** Participating Students Onsite



More than **10** Schools Participated

A

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(A)

Models in action

B



AMPower

AMPower was a two-day programme for students aged 13–14, organised in partnership with Amgen Singapore Manufacturing, offering engaging science and STEM learning experiences, designed to support social-emotional development through peer and parent-child interaction.

AMPower maintains strong partnerships with community organisations, including the Chinese Development Assistance Council (CDAC), Eurasian Association (EA), Yayasan MENDAKI, and Singapore Indian Development Association (SINDA), to support participant outreach and engagement.

Two AMPower day camps were conducted in June and December, alongside one-day sessions held in June and September for select groups of Amgen beneficiaries.

 Jun, Sep, Dec 2025

 Engaged **65** Youths and Family Members from Underprivileged Communities



(A)
AMPower participants engaged in team bonding activities with their facilitator

KLA Electromagnetism Kit and Science Programmes

In collaboration with KLA Foundation, Science Centre developed an outreach programme to make science accessible to the underprivileged communities. The programme offered two options – a workshop involving the KLA Electromagnetism Kit or science workshops conducted at the Centre.

The learning experience was enhanced through presentations by KLA guest speakers, who helped connect theoretical knowledge with practical applications.

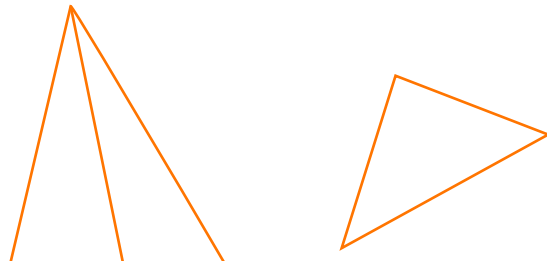
 Jun, Sep 2025



208 Beneficiaries
Reached



Partnered 6
Community Organisations



(B)
'Jamming to a Healthier Spread' workshop on 18 June 2025.

Micron Chip Camp

This camp series with Micron aimed at raising awareness about the semiconductor industry and expanding access to STEM education. Participants engaged in hands-on semiconductor manufacturing and engineering activities designed to provide exposure to real-world applications and deepen their understanding of industry processes.

A key highlight of the programme was a visit to Micron's chip manufacturing plant, for firsthand insights into wafer fabrication and cleanroom operations, allowing them to better appreciate the scale, precision, and innovation behind semiconductor production.

This year featured two specially curated camps: one supporting youths from underprivileged communities offering access to quality STEM opportunities, and another dedicated to inspiring young girls to explore and pursue pathways in STEM fields.

 Jun, Nov 2025



Over **30** Corporate Volunteers



Close to **150** Student Beneficiaries Engaged



Youth STEM Empowerment Programme (YSEP)

Supported by Amazon Web Services (AWS) and the Evergreen Changemaker Fund, YSEP enabled young innovators to tackle real-world challenges identified by community partners Loving Heart and Singapore's National Water Agency, PUB.

Participants developed STEM-based solutions and built functional prototypes addressing these community needs. The programme culminated in a public showcase at the end of the June holidays, where teams presented their innovative solutions to the community.

Following the initial showcase, two outstanding teams were selected for an intensive incubation period to further refine their prototypes. This additional development phase concluded with a public presentation in the Science Centre galleries, providing participants with valuable experience in communicating their innovations to diverse audiences while contributing meaningful solutions to pressing community challenges

 Jun 2025



Over **50** Participating
Students from 13 Schools



Over **4,300** Community
Hours Served

« Competitions

Professional Learning for Teachers »

A



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B

(A)

Team from Methodist Girls' School (Secondary) sharing about their solution with public after the incubation period.

Research and Development Programme

The *Research and Development Programme (RDP)* provided a platform for students aged 15 to 18 years old to engage in experimentation, design, prototyping and data analysis project work based on the United Nation Sustainable Development Goals (UNSDGs). Each group was guided by a Science Centre mentor.

The planned research and prototyping fields included Carbon Capture Cell System, Photodegradation of Waste Dyes, making Sustainable Fabrics, IOT Remote Control and Monitoring.

Students gained exposure to various scientific tools and equipment while learning relevant science and engineering concepts.

 Nov, Dec 2025



Over **130** Students Mentored

« Competitions

Science Centre Board's
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Professional Learning for Teachers »

Global Young Scientists Summit

Science Centre hosted an engaging dialogue session as part of the *Global Young Scientists Summit (GYSS)*, organised by the National Research Foundation (NRF), connecting Secondary and Tertiary students with distinguished scientists for meaningful discussions on science and innovation.

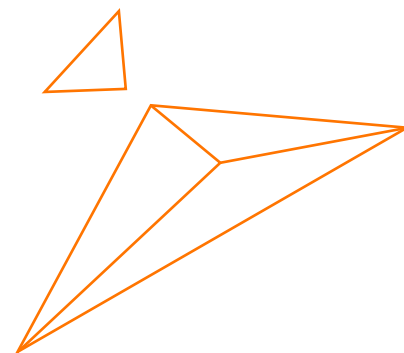
The dialogue featured Professor Donna Strickland, who presented her Nobel lecture on the evolution of lasers and laser-matter interactions, detailing the scientific journey that led to her groundbreaking chirped pulse amplification work. Her technique for generating high-intensity, ultra-short optical pulses revolutionised laser physics and earned her the 2018 Nobel Prize in Physics.

Dr Li Jingmei, a research scientist from A*STAR, moderated this exchange, providing students with the opportunity to interact directly with our distinguished speaker.

 Jan 2026



Over **130** Students
and Teachers Engaged



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(A)
Ms Tham Mun See, Chief Executive of Science Centre Board, presenting a token of appreciation to Professor Donna Strickland.

Pre-School Educators

In collaboration with the Early Childhood Development Agency (ECDA), the Centre developed a series of workshops for early childhood educators as part of ECDA's Continuing Professional Development (CPD).

The workshops were themed around a range of topics such as *Curious Creative Tinkers* and *Discovery of the World* designed to enhance educators' scientific knowledge in teaching and learning.

 **Apr 2025 to Mar 2026**

 **Over 135** Early Childhood Educators Engaged



A



B

(A)
Early childhood educators at a workshop.

Primary to Tertiary Educators

STEM Community of Educators for Leading and Learning (STEM CeLL) focuses on providing opportunities for educators to deepen their knowledge and skills in delivering STEM education. This was done through:

- **Time with STEM (TwS)** – a series of webinars, learning journeys and workshops on STEM-related topics through partnerships with industry experts, Master Teachers from AST and more.
- **Teacher Work Attachment Plus (TWA+)** – a four to nine week attachment for educators at the Centre in collaboration with AST for both science & non-science teachers.
- **In-Situ STEM Learning Workshop** – a three-part programme with AST for Primary and Secondary educators that focused on pedagogical theories and design considerations on STEM learning experiences in the classroom. Conducted by Master Teachers, this workshop also included a live demonstration lesson by the Science Centre.

 **Apr 2025 to Mar 2026**



Over **1,190** Primary to Tertiary Educators Engaged

A

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B



(B)

Participants at the Origami: Gaining STEAM workshop

STEM Teacher FeST

The biennial *STEM Teacher FeST* brought together educators from primary, secondary, and post-secondary institutions alongside industry partners. Themed “*Be Curious, Be Creative, Be the Change*”, the event strengthened Singapore’s STEM education ecosystem through knowledge exchange and teaching methodologies.

Highlights included Dr Sherry Hsi’s keynote on empathy-driven STEM learning using simple materials, and the live Fe STEM Teacher Challenge featuring five finalists demonstrating creative teaching approaches. The event showcased student projects from schools with strong STEM Applied Learning Programmes. Industry partners including Arrow Electronics, GlobalFoundries, and A*STAR provided insights into emerging trends and career guidance opportunities. Teacher-concurrent sessions facilitated best practice sharing and collaboration amongst educators, fostering a community of continuous learning and innovation in STEM education.

 **Nov 2025**

 **Over 260 Participants**



(A)
Demonstration by Fe STEM Challenge
Finalists-Eleanor and Caelyn

Professional Development Programme for Adults

Singapore Science Centre Global (SSCG) has been actively promoting Professional Development programmes internationally, hosting professionals and educators from Hong Kong, Kazakhstan, Japan, Estonia, and Vietnam.

The “Train-The-Trainer” programme equipped participants with STEM education fundamentals, including Singapore’s teaching methodologies, prototyping skills for real-world problem-solving, and strategic curriculum design.

Cultural exchanges at local schools and the MOE Heritage Centre provided additional context and offer participants deeper insights into the unique evolution of Singapore’s education landscape.



Pre-service teacher trainees from The Education University of Hong Kong participated in the “Train-the-Trainer” Programme in June 2025, where they gained practical insights, pedagogical strategies, and hands-on experience to strengthen their capabilities as future educators. Front row, far right: Dr Choi Tat Shing, Team Lead.



05

Group of Attractions

- ◆ KidsSTOP™
- ◆ Snow City
- ◆ Omni-Theatre

Community Art-Science Installation

The “Community Art-Science Installation Project” fostered STEAM learning through co-creation with young children. Each edition culminated in an interactive installation showcasing the participants’ creative works.

Themed “The Time Travellers’ Guild”, this year’s pre-festival workshops delved into the evolution of land, air and sea transportation. Through hands-on activities, preschool students and the public discovered concepts of potential and kinetic energy while crafting personalised vehicles and badges. These creations were then integrated into the Wonder Blaster 3000 — an interactive ‘time-travelling’ tunnel installation.

 Jun 2025 - Jan 2026

	Number of
Workshop Sessions	35
Workshop Venues	25
Workshop Attendees	937



“Sky’s the Limit” Promenade Theatre

“Sky’s The Limit” promenade theatre experience at KidsSTOP™ was held in conjunction with Children’s Day, guiding children through interactive performance spaces to explore the history and science behind flight.

Using a mysterious device crafted during the pre-show workshop, children brought the pioneers of flight to the present and discovered their inspirations and stories. They explored the science behind their innovations, and collaborated to overcome various challenges.

The experience enabled the young participants to understand fundamental concepts of flight, develop an appreciation for the past and learn the importance of teamwork and community in solving problems.

 Sep to Oct 2025

	Number of Attendees
Preschool	1,379
Public	1,457
Total	2,836



Cast members of “Sky’s the Limit” presented the final aircraft design in the show’s finale, created through live audience voting by participating audience.

(A)

STEAM Festival: Then & Wow!

The annual STEAM Festival inspired young children to explore the world around them through engaging experiences, nurturing creativity, curiosity and critical thinking.

This year’s edition introduced young learners to the fascinating stories behind essential innovations, from food preservation to water systems, and how STEAM has shaped our way of life today through hands-on activities, interactive challenges and live demonstrations by KidsSTOP™ and event partners.

 Nov 2025

	Number of Attendees
Preschool	1,885
Public	4,316
Total	6,201



(A)
Participants discovered the evolution of encrypted communication by creating their own invisible ink messages on postcards and understanding how we protect messages today with digital tools.

KidsSTOP™ Academy

The KidsSTOP™ Academy (KSA) champions the continuous pursuit of science learning from an early age, inspiring children to question, explore, and investigate through engaging, hands-on experiences.

This year marked our 9th year of nurturing young minds, celebrating 18 graduates and their families at this proud milestone. This cohort represented our final graduation as the programme enters a renewal phase, ahead of its next chapter at the new Science Centre.

 Nov 2025

	Number of Participants
Graduates	18
Attendees	39
Total	57



18 graduates attended the graduation ceremony held on Saturday, 29 Nov 2025 at STEAM Festival 2025 to celebrate their achievements with friends and family.

Gallery Engagements

Seven dynamic programmes delivered through strategic partnerships with Singapore Polytechnic, University of the Arts, SingPost, and Children's Season combined education with interactive experiences including performances, mission trails, and pop-up activities.

Seasonal highlights included the National Day Void Deck experience, exploring local scents and crafting wishes for Singapore. The Christmas Special with enchanting elf shows, Mail the Santa activity by SingPost, timed snowfall, and hands-on Christmas tree LED crafts.

Year-round programming included the Space Explorer Mission Trail, Sun-sational Science activities, Love in the Animal World, Chinese New Year snake-themed educational content, and Halloween's Ghost Grabber challenge with Potion Commotion chemical demonstrations.

These initiatives significantly enhanced visitor engagement whilst strengthening educational partnerships and community connections.

 Over **13,600**
Participants



(A)
Young audiences engaged with Freddo Children's Theatre's "Alien Vacation: A Cosmic Adventure" exploring friendship and space themes as part of Children's Season programming.

KEEN and ECDA's Early Childhood Celebration and Conference

KEEN (KidsSTOP Educator Engagement Network) establishes a professional learning community among early childhood educators in science education, cultivating collaborative networks for sharing innovative ideas and evidence-based practices. This empowers educators to effectively ignite and nurture scientific curiosity among preschool children, building the foundation for lifelong STEM learning.

The KEEN team participated in ECDA's Early Childhood Celebration and Conference (ECCC), captivating attendees through an engaging fizzy honey lemonade demonstration. The two-day event attracted over 2,200 participants and generated over 500 new subscriptions to the KEEN mailing list, significantly expanding our educator network and demonstrating strong interest in hands-on science learning approaches.

 More than **2,200** Preschool Educators and Partners at Early Childhood Celebration and Conference

 Generated over **500** New Sign-Ups to KEEN Mailing List



(B)
KidsSTOP™ staff introducing Minister of State for Home Affairs and for Social and Family Development, Goh Pei Ming and Early Childhood Development Agency CEO Ms Ku Geok Boon to KEEN at the ECCC 2025.

Snow City Revamp

As part of the attraction's enhancement efforts, the *Snow Village* House underwent a successful revamp, introducing refreshed visuals and thoughtfully improved design elements. The updated space showcases a cohesive Christmas-themed setting, evoking the charm of an alpine village and offering guests a more immersive and memorable experience.

 Dec 2025



New
Village House

NEW! Frozen Fizz and Sonic Science Workshop

Ideal for students and group learning, the “*Frozen Fizz and Sonic Science*” workshop fostered curiosity, critical thinking, and active participation through interactive experiences, making science cooler than ever.

 Dec 2025



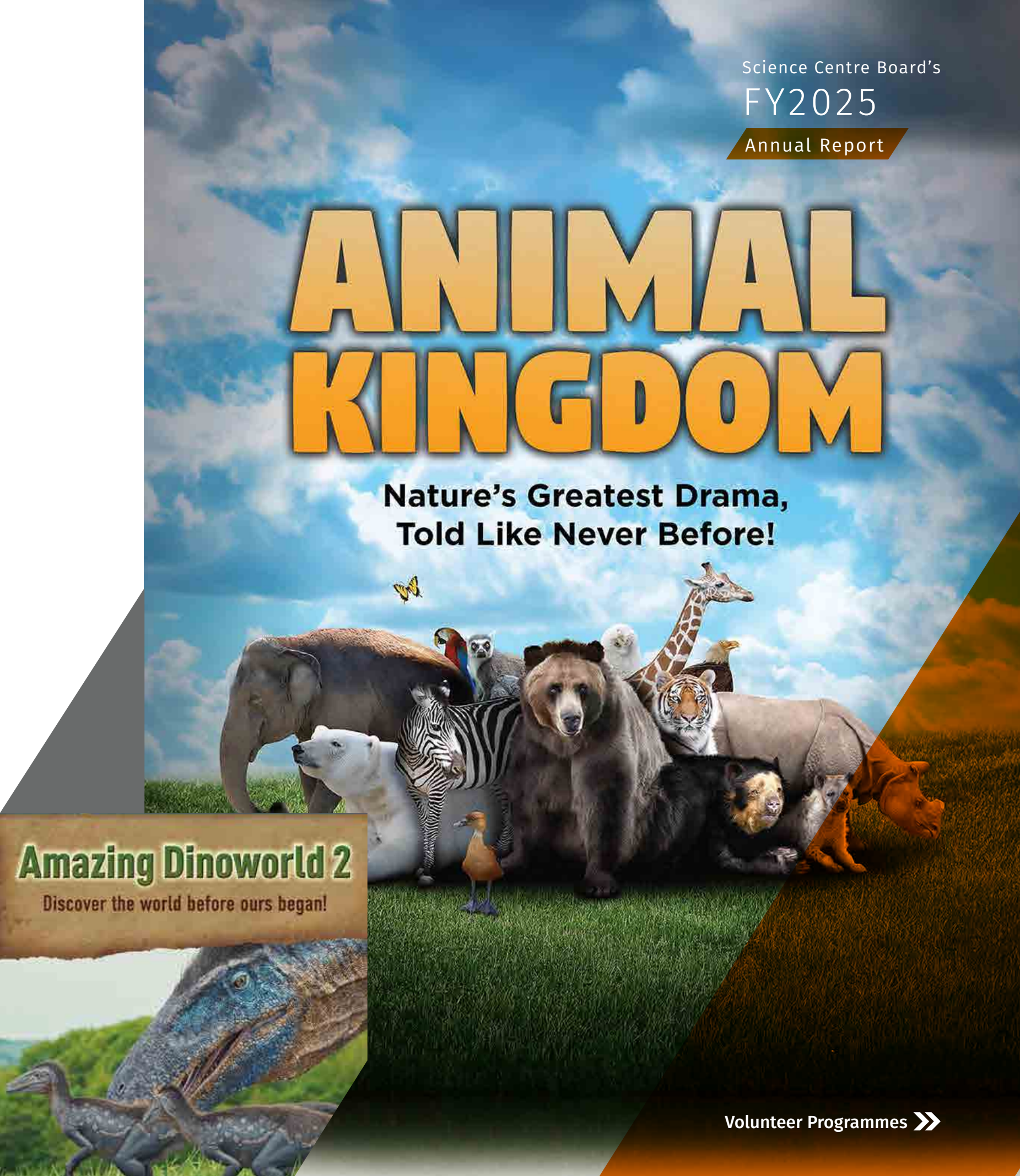
New
Educational Workshop



Omni-Theatre

The Omni-Theatre engaged diverse audiences through immersive storytelling. Amazing Dino World 2 explored dinosaur extinction theories and species evolution, while Animal Kingdom showcased Earth’s biodiversity across six major animal groups through high-resolution visuals.

The Omni-Theatre drew participation from 60 educational institutions, reinforcing the theatre’s role as a multidisciplinary learning platform promoting scientific literacy.



06

Community & Partners

- ◆ Volunteer Programmes
- ◆ Inclusion
- ◆ Placemaking
- ◆ List of Sponsors

Volunteer Programmes

Volunteers remain a cornerstone of our organisation, contributing their time and expertise to support our events and programmes throughout the year. To enhance the volunteer programme, we invited feedback from volunteers and worked with seniors from RSVP Singapore to co-design improved volunteering experiences. This year, we onboarded 204 new volunteers who underwent training and orientation. These volunteers supported key areas such as weekly Observatory sessions, sustainability outreach initiatives, and the SG60 STEM Fiesta. The Centre also hosted 914 corporate volunteers from various organisations who contributed their expertise to several Science Centre competitions and events, including the National Robotics Competition, AMPower, Discovering DNA, and Abbott Family Science Day.

The Centre expresses its appreciation to all volunteers for their valuable contributions.



1,284 Volunteers Engaged



Over **6,800**
Volunteering
Hours Contributed



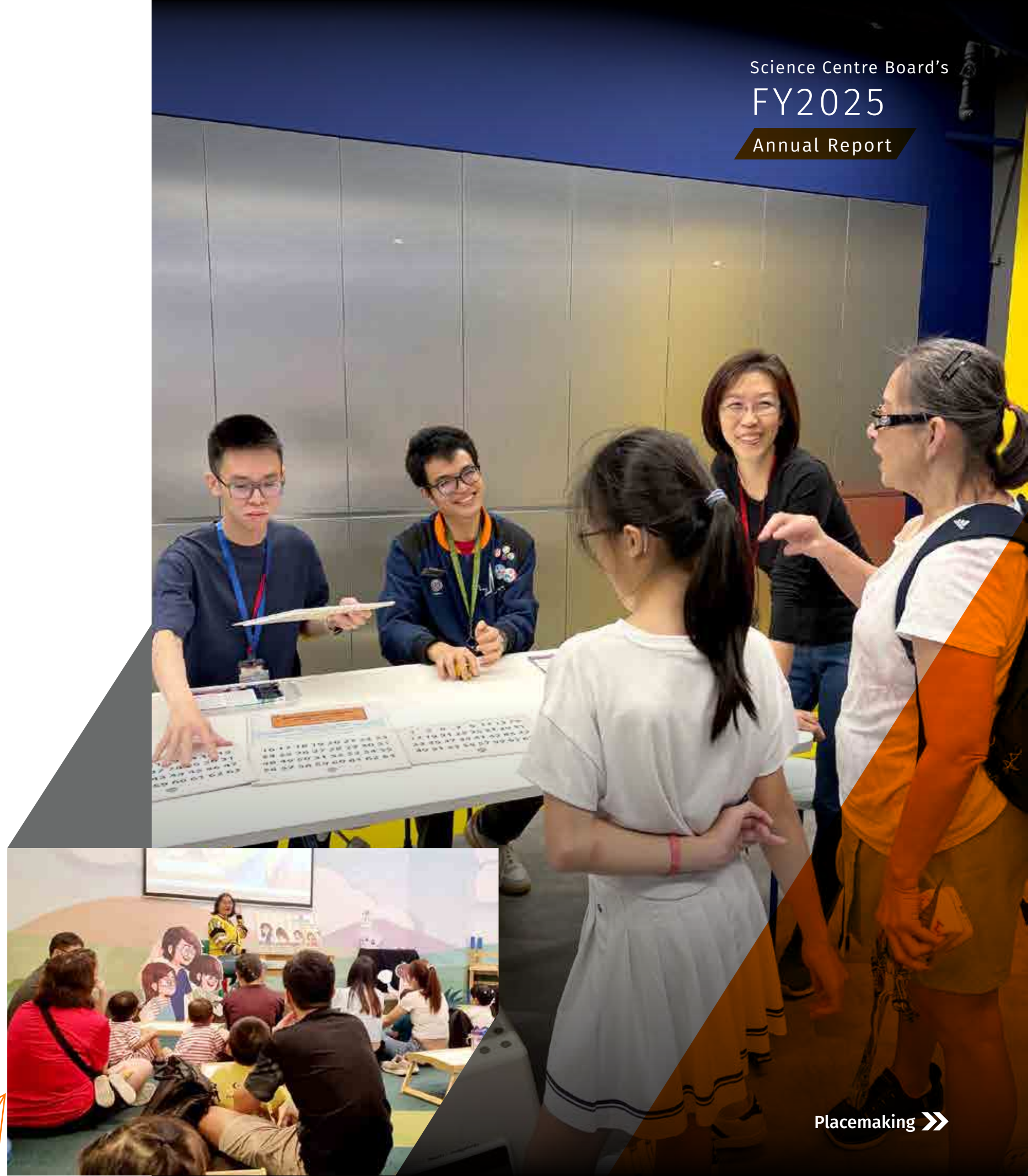
Advancing Inclusivity in STEM Education Through Community Partnerships

To enhance inclusivity and champion accessible science education, the Centre collaborated with key partners to deliver impactful community initiatives. For World Autism Awareness Day, the Centre launched five initiatives featuring sensory workshops, product showcases by local social enterprises, and storytelling sessions to promote inclusion within STEM spaces.

Additionally, as a satellite venue for SG Enable's Enabling Lives Festival, the Centre hosted "*Discovering Science Through Different Lenses*", providing experiential activities and solar workshops, including an exclusive session for APSN participants. Supported by Guide Dogs Singapore and TOUCH community volunteers—who demonstrated exceptional initiative in facilitating interactions—these programmes underscored the vital role of community partnerships in creating meaningful, accessible educational experiences for Singapore's diverse community.



Over **1,200**
Participants



Illuminating Pathways at Science Centre

To drive meaningful public engagement, the Centre spearheaded “*Illuminating Pathways at Science Centre*”. Grounded in insights from Social Service Agencies and educators, the initiative introduced specialised Special Education (SPED) science kits, sensory-friendly shows, and unique sensory theatre productions. Furthermore, the Centre mobilised the community by offering hands-on vocational training and pioneering new career pathways within the museum industry for SPED students, while actively building staff competencies and cross-sector partnerships.

For these impactful initiatives, the project was recognised with the Citizen Engagement Excellence Award at the Public Sector Transformation Awards. The project was celebrated for its outstanding commitment to inclusive science education and community collaboration, breaking barriers for SPED schools and persons with disabilities.



(A)
 Minister for Defence, Mr Chan Chun Sing (then-Minister for Education) (left) and Ms Tham Mun See, Chief Executive, Science Centre Board (bottom right), with the Inclusion team at the Public Sector Transformation Awards.

New Science Centre Showcase

At SG60's STEM Fiesta, Minister for Education, and the Minister-in-Charge of Social Services Integration, Mr Desmond Lee, officially unveiled "*New Science Centre: Wonderfully Yours*" a permanent showcase offering a first glimpse of the evolving vision for the new Science Centre.

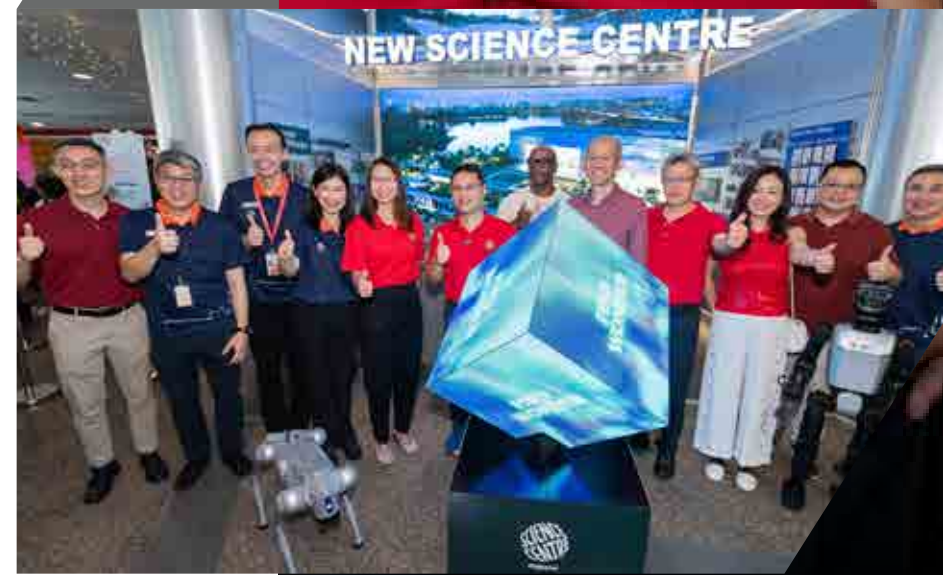
The showcase transformed insights from community engagements reaching over 10,000 members into a dynamic co-creation platform that demonstrated genuine community input in action.

Located at Science Centre Singapore's main entrance, it featured an architectural scale model showcasing how the design optimises the waterfront location at Jurong Lake District. An immersive mirrored ceiling installation simulates the dramatic reflective underbelly of the future Activity Plaza.

A vibrant feedback panel captures community aspirations, ranging from guided nature walks to sci-fi zones and open-air film screenings.

These ideas emerged from extensive public engagement through roving exhibitions, community workshops, and design challenges.

This ground-up approach ensures the new Science Centre will authentically reflect Singapore's aspirations for interactive science education and shaping the next generation of innovators.



(A)
Aiden Chong (right), a Zhenghua Secondary School student who was part of the winning team for National AI Singapore Challenge (NAISC), presenting his ideas to Minister Desmond Lee (left).

List of Sponsors

ABBOTT LABORATORIES (SINGAPORE) PTE. LTD.
AGENCY FOR SCIENCE, TECHNOLOGY AND RESEARCH
AMAZON ASIA-PACIFIC RESOURCES PTE. LTD.
AMGEN FOUNDATION
AMGEN SINGAPORE MANUFACTURING PTE. LTD.
APPLIED MATERIALS SOUTH EAST ASIA PTE. LTD.
BIOETHICS ADVISORY COMMITTEE
CENTRE FOR QUANTUM TECHNOLOGIES
DEFENCE SCIENCE AND TECHNOLOGY AGENCY
DSO NATIONAL LABORATORIES
ECONOMIC DEVELOPMENT BOARD
EDUCATION DEVELOPMENT CENTER, INC
ENERGY MARKET AUTHORITY
EVERGREEN CHANGEMAKER FUND
GOVERNMENT TECHNOLOGY AGENCY
HOME TEAM SCIENCE AND TECHNOLOGY AGENCY
ILLUMINA CORPORATE FOUNDATION
JAMES DYSON FOUNDATION
KLA-TENCOR (SINGAPORE) PTE. LTD.
MICRON FOUNDATION
MINISTRY OF DIGITAL DEVELOPMENT AND INFORMATION
MINISTRY OF HEALTH
MINISTRY OF SUSTAINABILITY AND THE ENVIRONMENT
NANYANG TECHNOLOGICAL UNIVERSITY

NATIONAL QUANTUM OFFICE
NATIONAL RESEARCH FOUNDATION
NATIONAL SUPERCOMPUTING CENTRE
NATIONAL UNIVERSITY OF SINGAPORE
OBAYASHI CORPORATION
SHELL SINGAPORE PTE. LTD.
SINGAPORE ASSOCIATION FOR THE ADVANCEMENT OF SCIENCE
SINGAPORE LAND AUTHORITY
SONY ELECTRONICS (SINGAPORE) PTE. LTD.
SP GROUP
SQUAREPOINT FOUNDATION
TEMASEK FOUNDATION

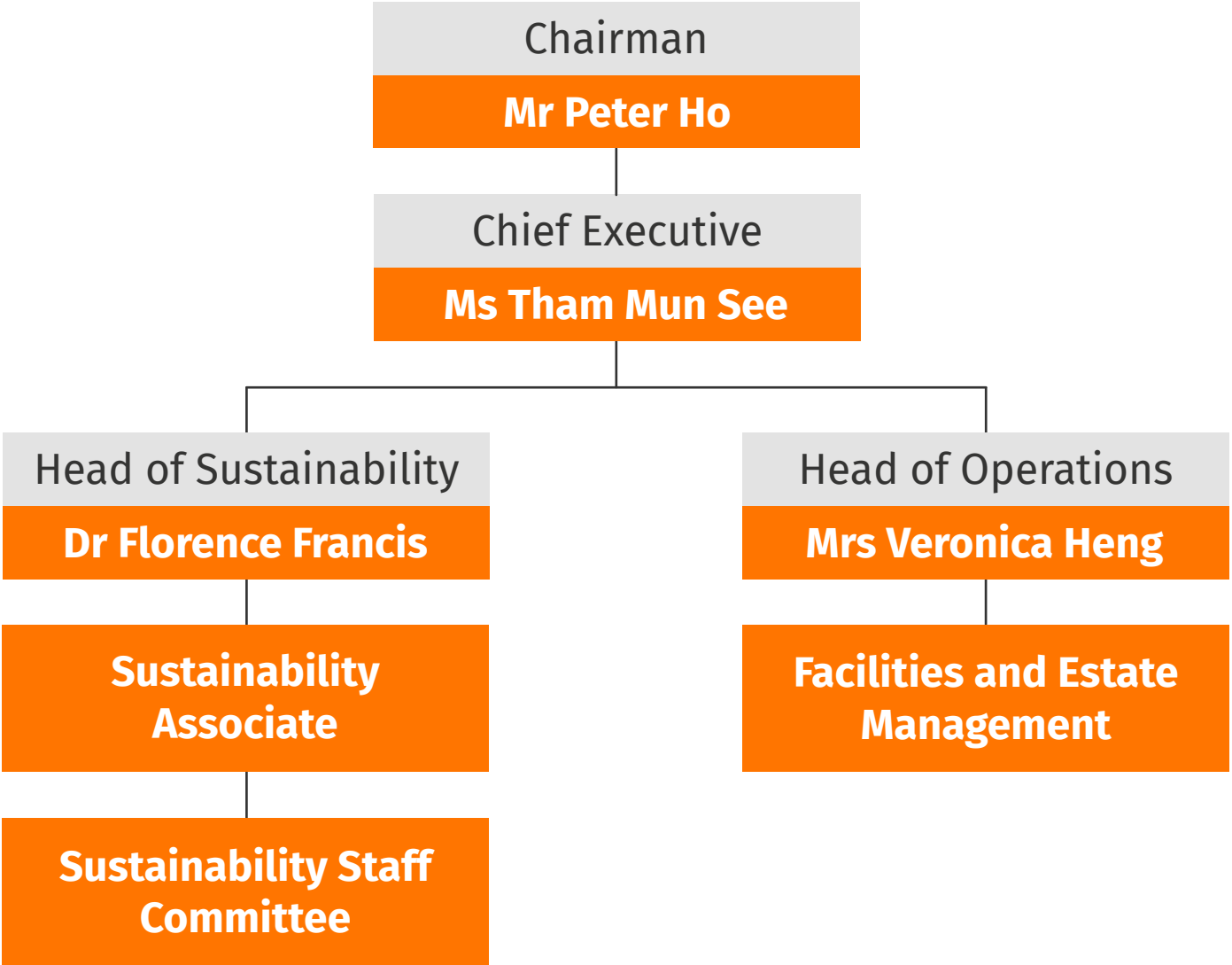
07

Sustainability Disclosure

- ◆ Governance Structure
- ◆ Board & Senior Management Statement
- ◆ SCB GREEN Plan

Governance Structure

The Sustainability Committee continued to drive the Science Centre's sustainability agenda. In close partnership with the operations team and departments' representatives, the committee championed sustainable practices across the organisation and reinforced its commitment to environmental accountability by systematically monitoring its environmental data with regular updates to management.



Board & Senior Management Statement

Climate change remains one of the most pressing challenges facing humanity today, impacting every sector of society and underscoring the need for immediate and sustained action. As an institution dedicated to science education and community engagement, Science Centre carries dual responsibility: minimising our environmental footprint while maximising our potential to catalyse meaningful change through education and outreach.

Education drives our mission forward. Through programmes like the *Young Scientist Badge Scheme* and *Young Sustainability Champion*, we continue to deliver experiential learning opportunities that inspire and empower participants. This year we strengthened our sustainability impact by empowering volunteers as environmental advocates, enabling them to engage visitors meaningfully on sustainability. At Yuhua Green Day, we brought climate education and sustainable practices directly to Yuhua residents, extending our impact beyond our walls and into the community.

Internally, we intensified efforts to embed sustainability practices throughout our organisation. Repurposing and reusing materials took centre stage, transforming materials once considered waste into innovative exhibits and activities that enrich our guest experience and demonstrate sustainability in action.

Our commitment extends across all operations: office practices, daily operations, and design philosophy. Years of steady progress culminated in achieving the Singapore Environment Council's Eco-Office 4-LEAF Mark, a milestone that reaffirms our dedication whilst spurring us onwards. This recognition strengthens our resolve to cultivate a deeper culture of sustainability amongst our staff. We will continue our efforts to reduce energy consumption, water usage and waste generation, to ensure we remain a sustainable science education institution.

SCB GREEN Plan

The SCB GREEN Plan comprises three pillars – eduGREEN, advoGREEN & evoGREEN. Each pillar is dedicated to fostering a culture of sustainability within the organisation and the wider community.



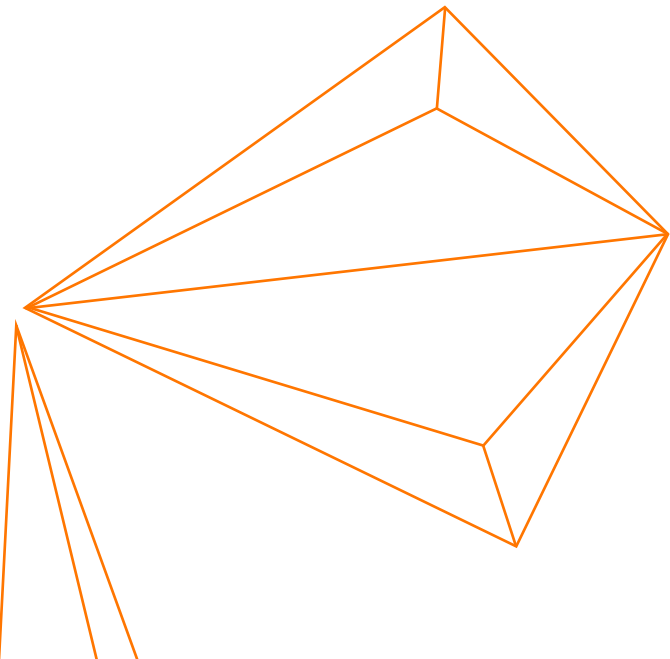
eduGREEN

This pillar forms the foundation for educational outreach initiatives focused on sustainability, whilst cultivating tomorrow's environmental leaders through dynamic and meaningful programmes. Various departments across the Science Centre deliver sustainability-focused programmes, with detailed coverage provided in their respective sections throughout this annual report.

School Outreach

The Centre offered many programmes that brought sustainability education into schools. Examples include the *Young Scientist Badge Scheme*, made accessible to all Primary Three to Six students in collaboration with MOE, which offered the *Young Environmentalist* and *Young Botanist* experiences for students to widen their knowledge on the environment and biodiversity. 87 and 196 students successfully obtained the *Young Environmentalist* and *Young Botanist* badges respectively. The *Young Sustainability Champion* competition challenged students aged 10 to 17 years old to create a products or solution to address sustainability challenges.

The Centre also offered professional development programmes for teachers. For example, the *Community of Practice @ Esplanade* learning journey offered 40 participants an immersive experience in understanding how sustainability intersects with urban landscape design.



eduGREEN

Gallery and Public Outreach

Aside from schools, outreach also extended to the public and Science Centre visitors.

Through three key experiences, the Centre leveraged our exhibitions to bring sustainability closer to our audiences. Guests explored different energy sources while learning about Singapore’s energy journey from past to future at the *Energy Story* exhibition. *Climate Changed* offered a gamified experience demonstrating how daily actions impact our climate, alongside an interactive show teaching guests to become “Climate Agents”. *Earth Alive* is themed around planetary science and climate change impact. To personalise the experience within the galleries, guests are invited to take a self-guided tour, accessible at all times via our web-app *Nudge Nudge*, thus enhancing their understanding and appreciation of sustainable practices in their lives.



This year, our temporary exhibition *Dinosaurs | Extinctions | Us* invited guests to explore Earth’s past mass extinctions and reflect on our role in preventing the next one through addressing human-caused climate change. By using the compelling story of dinosaurs and prehistoric life, the exhibition engaged guests of all ages in understanding the complex science behind extinction events. This approach allowed us to draw meaningful connections between ancient catastrophes and contemporary environmental challenges, helping visitors grasp the urgency of climate action through the lens of natural history that captivates and educates simultaneously.

eduGREEN

Community Outreach

The Science Centre brought its sustainability education programmes to the community at Yuhua Green Day on 1 February 2026. The event was graced by Minister for Sustainability and the Environment, Ms Grace Fu, with 1,200 Yuhua residents participating. Our booth demonstrated sustainability in action through creative hands-on activities using repurposed materials that would otherwise have become waste. Guests folded origami dinosaurs and wove paper baskets from repurposed printouts, experiencing firsthand how creativity can give discarded materials new life.

Our interactive displays captivated guests with solar-powered demonstrations, transforming battery-operated toys to run entirely on renewable energy and showcasing its potential in engaging, hands-on ways for all ages.

We amplified our climate change messaging by highlighting content from our *Dinosaurs | Extinctions | Us* exhibition, whilst promoting our *Young Botanist* and *Young Environmentalist* badges under the *Young Scientist Badge Scheme*. This community engagement exemplified our commitment to making science accessible beyond our walls, forging stronger connections with our neighbourhood whilst inspiring environmental stewardship through hands-on discovery and innovation.

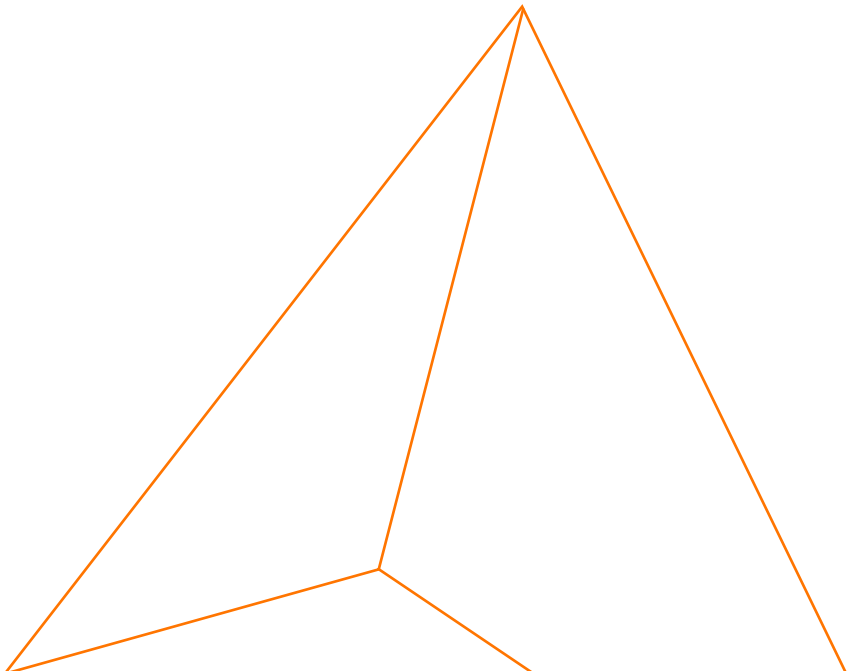


advoGREEN

This pillar champions collaborative sustainability initiatives by partnering with like-minded organisations and individuals to raise awareness about environmental challenges and foster collective action on climate issues.

Volunteer Programmes

The Science Centre engaged 31 volunteers to serve as sustainability advocates, guiding guests through exhibitions such as *Earth Alive*, *Climate Changed*, and *Energy Story*. Across 24 sessions, they facilitated learning experiences and promoted our *Nudge Nudge* web-app, encouraging continued exploration of sustainability themes beyond the galleries. Through this programme, volunteers strengthened their ability to communicate sustainability concepts to diverse audiences, while supporting efforts to inspire greater environmental awareness and behavioural change among guests.



advoGREEN

Collaborations with Local Start-Ups

The Science Centre partnered with local start-ups during the *Community of Practice @ Innovate 360* programme, engaging educators in conversations on innovative food solutions. *Revital*, a student team from Nanyang Technological University, showcased a cup design crafted entirely from food waste, while the *moonbeam co.* demonstrated the use of byproducts such as spent coffee grounds to make high-fibre foods such as granola, cookies and bread.

In collaboration with *Plastify*, a local start-up focused on plastic circularity, the team incorporated recycled plastic bottles into programme activities, eliminating the need for new materials and minimising waste. These collaborations highlighted practical applications of circular economy principles, connecting local innovation with educational outcomes.



evoGREEN

The evoGREEN pillar centres on cultivating a sustainability culture among staff whilst enhancing operational practices to transform the Science Centre into an environmentally responsible destination.

Staff Development

The Science Centre invested in staff development to strengthen internal sustainability expertise and operational capabilities. Our Senior Manager from Facilities and Estate Management achieved *Zero Waste Manager* certification, while other staff completed training on Environmental, Social, and Governance (ESG) frameworks and their practical application within our operations.



Our Sustainability Committee engaged in a hands-on workshop, constructing solar-powered fans from repurposed materials. Through this experience, members gained technical knowledge of renewable energy principles and circular material use, enabling them to articulate the science behind sustainability concepts with greater confidence. The workshop also served as inspiration for education staff to develop similar guest programmes, translating internal learning into enhanced public engagement opportunities.

Culture of reusing materials

This year, the Science Centre championed material reuse to reduce waste generation and environmental impact, with staff demonstrating creativity in transforming potential waste into engaging visitor experiences. Our *Dinosaurs | Extinctions | Us* exhibition exemplified this approach by repurposing shipping crates used for artefact delivery into exhibit props, integrating sustainability into the narrative while enhancing the immersive experience.



evoGREEN

KidsSTOP™'s workshop, *Grandma's Trolley Fixer Upper*, showcased circular resource management by incorporating waste wood and cardboard from previous projects as core materials. This approach diverted materials from waste streams while reducing the need for new resources. These initiatives reflect our commitment to embed environmental stewardship across our operations, proving that creative reuse can simultaneously serve educational purposes and ecological responsibility.



Eco-Office 4-LEAF Certification

Our commitment to enhance office sustainability culminated in achieving the Singapore Environment Council's Eco-Office 4-LEAF Mark for 2025-2027. This achievement reflects our commitment to accountability, continuous improvement and sustainable practices. It also represents a shift in how we operate as a team, recognising that to inspire sustainability in others, we must first embed it within our own culture and practices.



evoGREEN

Electricity Consumption

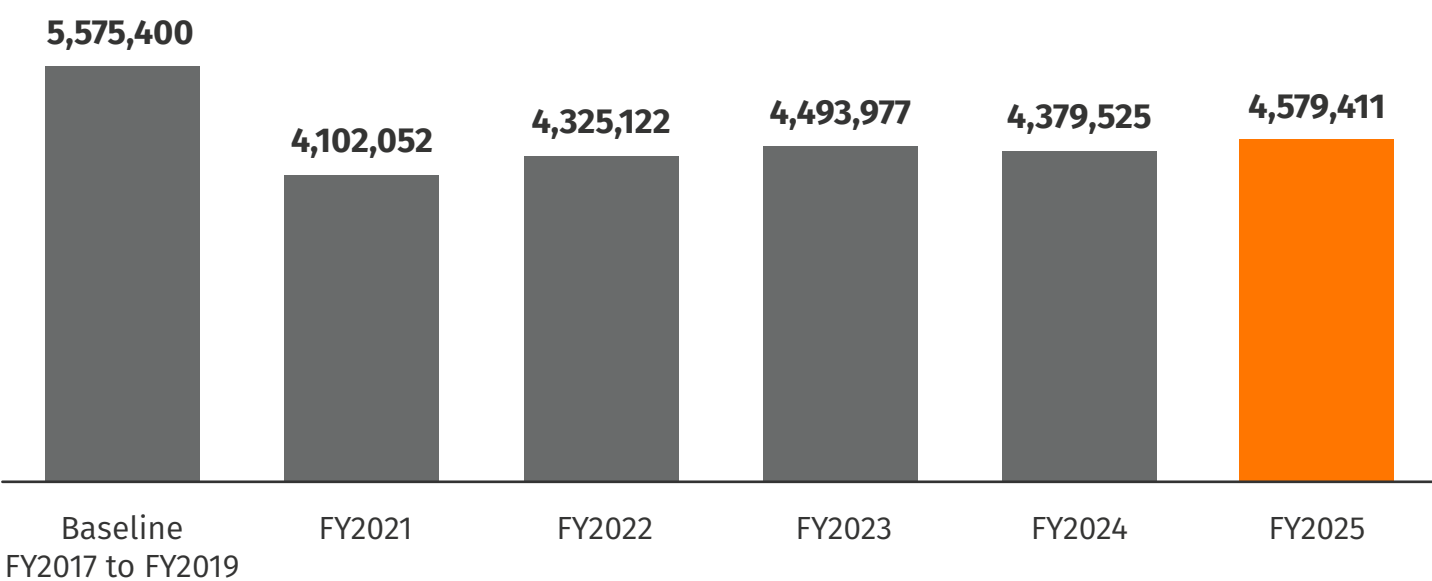
Target: 10% reduction in Energy Utilisation Index (EUI) by 2030, compared to an average of 2017 to 2019 levels.

The Science Centre remains committed to improving our energy efficiency across both infrastructure and organisational culture. We supplemented our efforts with regular maintenance and monitoring of the air-conditioning and lighting systems, combined with cultivating staff habits around strategic event space management and appliance usage. The increase in EUI this FY was primarily driven by the operational requirements of exhibitions necessitating round-the-clock air-conditioning, for which the night chiller was activated over a period of six months.

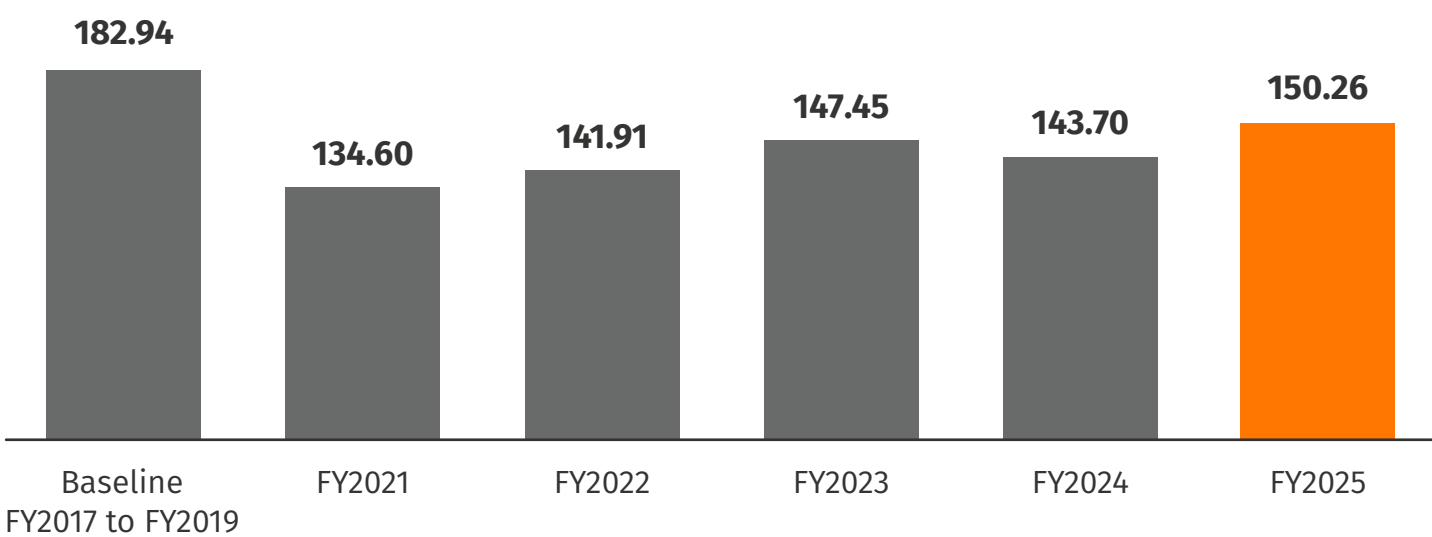
Notes:

1. EUI is defined as the total electricity consumed by a facility in one year divided by its total gross floor area (GFA). For Science Centre, the facility comprises the main Centre, the Annexe, KidsSTOP™ and Omni-Theatre.
2. The Centre uses the average of the three years before COVID-19 pandemic, FY2017 to FY2019, as the baseline for electricity consumption, to better represent current operational realities and sustainability efforts.
3. Adopting the 2017 to 2019 average as the baseline for the Centre's electricity consumption provides an accurate representation of pre-pandemic consumption patterns. This approach acknowledges the efforts made during the post-COVID-19 period to promote sustainability.

Electricity Consumption (kWh)



EUI (kWh/m²)



evoGREEN

Greenhouse Gas Emissions

Target: Peak emissions by FY2025

To meet our target of peaking emissions by FY2025, the Science Centre continues to improve our energy efficiency, as detailed in the previous section on electricity consumption. We observed an increase in emissions in FY2025 due to the increased electricity demands of exhibitions as explained in the previous section. In the years ahead, we will be exploring alternative energy sources where possible to offset some of our emissions.

FY2025	Scope 1: 0.004 Kt CO ₂ e
	Scope 2: 1.887 Kt CO ₂ e
	Total GHG: 1.891 Kt CO ₂ e
FY2024	Scope 1: 0.004 Kt CO ₂ e
	Scope 2: 1.804 Kt CO ₂ e
	Total GHG: 1.808 Kt CO ₂ e
FY2023	Scope 2: 2.000 Kt CO ₂ e
	Total GHG: 2.000 Kt CO ₂ e

Waste Generation

Target: 30% reduction in Waste Disposal Index (WDI) by 2030, compared to 2022 levels.

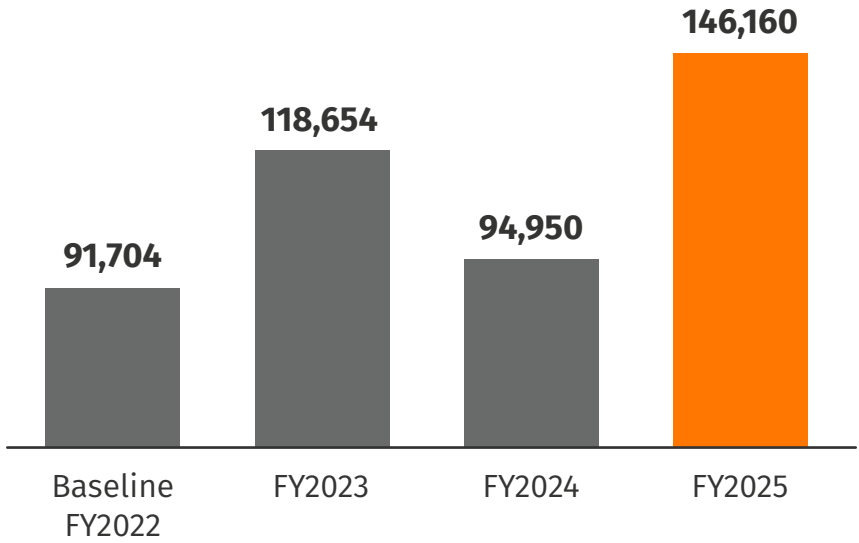
There is an ongoing effort in cultivating a culture that prioritises material reuse over new purchases, combined with relocating recycling bins to high-traffic areas for maximum accessibility. Our food waste conversion programme also achieved positive results, converting 775kg of organic waste from our three F&B outlets into 93 kg of nutrient-rich compost that directly nourishes our Eco-garden nursery.

The increase in WDI was attributed to the illegal dumping of waste into the facility's bins. Following intervention, this activity has since ceased.

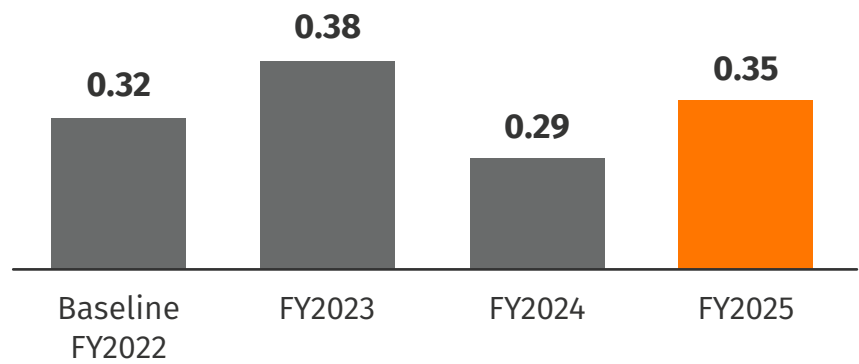
Notes:

WDI is defined as the total waste disposed per day divided by the total headcount including staff and guests at the premises. The total number of guests include those visiting the Centre for enrichment programmes as well.

Amount of Waste Disposed (kg)



WDI (kg/person/day)



evoGREEN

Water Consumption

Target: 10% reduction in Water Efficiency Index (WEI) by 2030, compared to an average of 2017 to 2019 levels.

The Science Centre continues to observe its leak detection protocols, supported by staff and service providers, to ensure optimal system performance and prevent wastage. The rise in WEI is attributable to the continuous 24/7 operation of the chilled water air-conditioning system as explained in the electricity consumption section, including the cooling towers. A portion of this increase was also due to water loss resulting from a leak in the piping system, which has since been rectified. This year, our rainwater harvesting system captured 122m³ of rainwater, supporting our thriving Eco-garden nursery and demonstrating the value of effective water management. This approach transforms water conservation from a compliance measure into an active contributor to our sustainability mission.

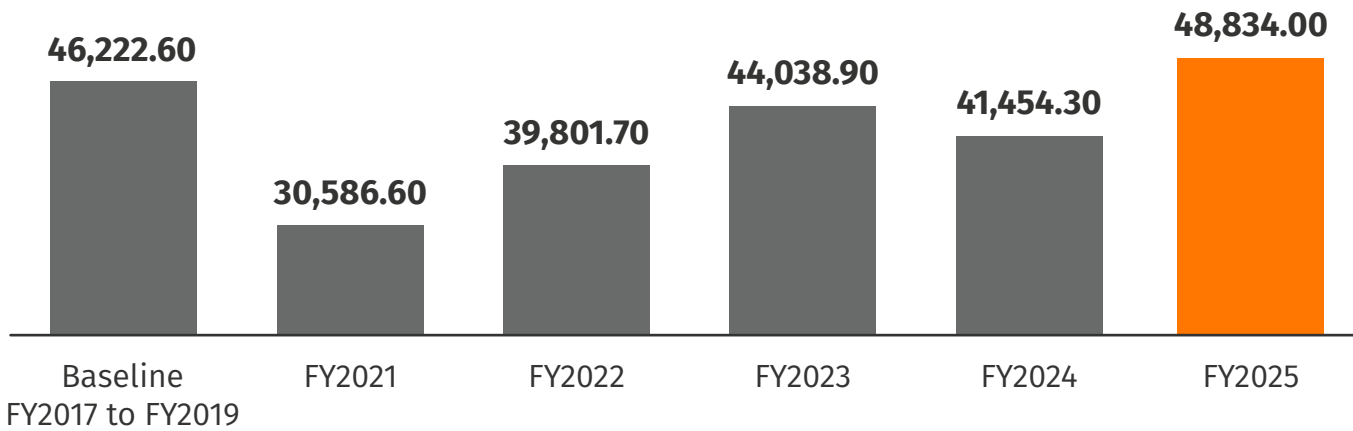
Notes:

1. WEI is defined as water consumption per day divided by the total headcount including staff and guests at the premises. For Science Centre, the facility comprises the main Centre, the Annexe, KidsSTOP™ and Omni-Theatre.
2. The Centre uses the average of the three years before COVID-19 pandemic, FY2017 to FY2019, as the baseline for water consumption, to better represent current operational realities and sustainability efforts.
3. Adopting the 2017 to 2019 average as the baseline for the Centre’s water consumption provides an accurate representation of pre-pandemic consumption patterns.

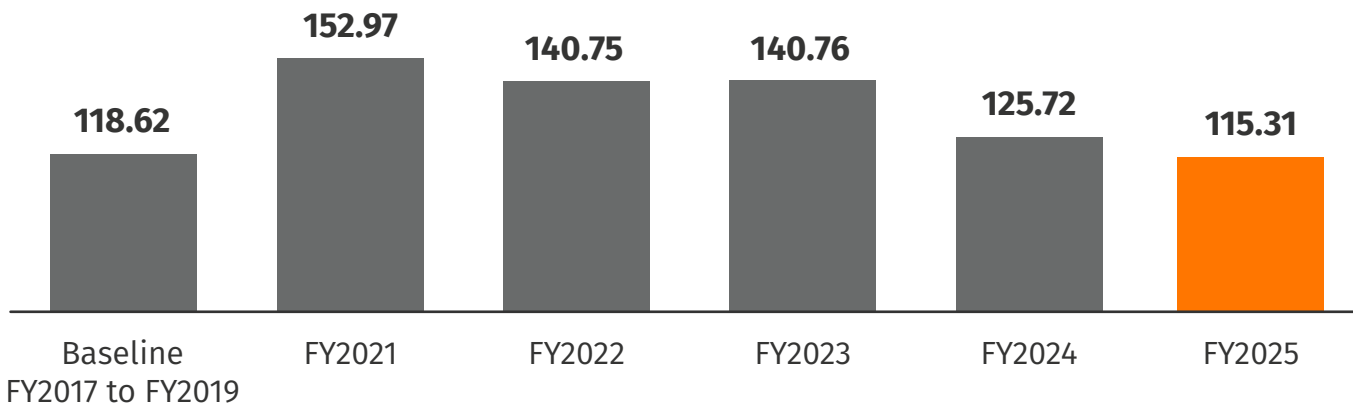
This approach acknowledges the efforts made during the post-COVID-19 period to promote sustainability.

4. For the calculation of the baseline and 2024 performance, the Centre’s actual number of operational days is used. Closure days are typically on Mondays unless it is a public or school holiday. The total number of guests include those visiting the Centre for enrichment programmes as well.

Water Consumption (m³)



WEI (litres/person/day)





08 Financial Report



**SCIENCE CENTRE BOARD
AND ITS SUBSIDIARIES**
(Established under the Science Centre Act 1970)

REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2026

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

REPORT AND FINANCIAL STATEMENTS

C O N T E N T S

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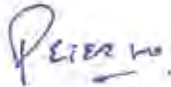
SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

STATEMENT BY SCIENCE CENTRE BOARD

In our opinion,

- (a) the accompanying financial statements of Science Centre Board (the "Board") and its subsidiaries (the "Group"), as set out on pages 6 to 40 are properly drawn up in accordance with the provisions of the Public Sector (Governance) Act 2018 ("PSG Act"), the Science Centre Act 1970 ("SCB Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Statutory Board Financial Reporting Standards ("SB-FRS") so as to present fairly, in all material respects, the financial position of the Group and the Board as at 31 March 2026, and the financial performance, changes in equity of the Group and the Board, and cash flows of the Group for the year then ended;
- (b) the receipts, expenditure, investments of moneys and the acquisition and disposal of assets by the Board during the year are, in all material respects, in accordance with the provisions of the PSG Act, SCB Act and the requirements of any other written law applicable to moneys of or managed by the Board; and
- (c) proper accounting and other records have been kept, including records of all assets of the Board whether purchased, donated or otherwise.

On behalf of Science Centre Board and its subsidiaries


Mr Peter Ho Yew Chi
Chairman


Ms Tham Mun See
Chief Executive

9 July 2026

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE BOARD OF
SCIENCE CENTRE BOARD

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Science Centre Board (the "Board") and its subsidiaries (the "Group") which comprise the consolidated statement of financial position of the Group and the statement of financial position of the Board as at 31 March 2026, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows of the Group and the statement of comprehensive income and statement of changes in equity of the Board for the year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 6 to 40.

In our opinion, the accompanying consolidated financial statements of the Group and the statement of financial position, statement of comprehensive income and statement of changes in equity of the Board are properly drawn up in accordance with the provisions of the Public Sector (Governance) Act 2018 ("PSG Act"), the Science Centre Act 1970 ("SCB Act"), Charities Act 1994 and other relevant regulations ("Charities Act and Regulations") and Statutory Board Financial Reporting Standards ("SB-FRS") so as to present fairly, in all material respects, the financial position of the Group and the Board as at 31 March 2026 and the financial performance and changes in equity of the Group and the Board and cash flows of the Group for the year then ended.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the Statement by Science Centre Board set out on page 1, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**INDEPENDENT AUDITOR’S REPORT TO THE MEMBERS OF THE BOARD OF
SCIENCE CENTRE BOARD**

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the provisions of the PSG Act, SCB Act, Charities Act and Regulations and SB-FRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

A statutory board is constituted based on its constitutional act and its dissolution requires Parliament’s approval. In preparing the financial statements, management is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is intention to wind up the Group or for the Group to cease operations.

Those charged with governance are responsible for overseeing the Group’s financial reporting process.

Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- (a) Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group’s internal control.
- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- (d) Conclude on the appropriateness of management’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group’s ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor’s report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor’s report. However, future events or conditions may cause the Group to cease to continue as a going concern.

**INDEPENDENT AUDITOR’S REPORT TO THE MEMBERS OF THE BOARD OF
SCIENCE CENTRE BOARD**

- (e) Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- (f) Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

Opinion – PSG Act and SCB Act

In our opinion:

- (a) the receipts, expenditure, investment of moneys and the acquisition and disposal of assets by the Board during the year are, in all material respects, in accordance with the provisions of the PSG Act, SCB Act and the requirements of any other written law applicable to moneys of or managed by the Board; and
- (b) proper accounting and other records have been kept, including records of all assets of the Board whether purchased, donated or otherwise.

Opinion – Charities Act and Regulations

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Science Centre Board – Sponsorship Fund has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Science Centre Board – Sponsorship Fund has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

Basis for Opinion

We conducted our audit in accordance with SSAs. Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Compliance Audit* section of our report. We are independent of the Group in accordance with the ACRA Code together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on management’s compliance.



INDEPENDENT AUDITOR’S REPORT TO THE MEMBERS OF THE BOARD OF

SCIENCE CENTRE BOARD

Responsibilities of Management for Compliance with Legal and Regulatory Requirements

Management is responsible for ensuring that the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the PSG Act, SCB Act, Charities Act and Regulations, and the requirements of any other written law applicable to moneys of or managed by the Board. This responsibility includes monitoring related compliance requirements relevant to the Board, and implementing internal controls as management determines are necessary to enable compliance with the requirements.

Auditor’s Responsibilities for the Compliance Audit

Our responsibility is to express an opinion on management’s compliance based on our audit of the financial statements. We planned and performed the compliance audit to obtain reasonable assurance about whether the receipts, expenditure, investment of moneys and the acquisition and disposal of assets, are in accordance with the provisions of the PSG Act, SCB Act, Charities Act and Regulations and the requirements of any other written law applicable to moneys of or managed by the Board.

Our compliance audit includes obtaining an understanding of the internal control relevant to the receipts, expenditure, investment of moneys and the acquisition and disposal of assets; and assessing the risks of material misstatement of the financial statements from non-compliance, if any, but not for the purpose of expressing an opinion on the effectiveness of the Board’s internal control. Because of the inherent limitations in any internal control system, non-compliances may nevertheless occur and not be detected.

The engagement partner on the audit resulting in this independent auditor’s report is Wong Hui Jing.

Deloitte & Touche AP

Public Accountants and
Chartered Accountants
Singapore

9 July 2026

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

STATEMENTS OF COMPREHENSIVE INCOME
Year ended 31 March 2026

GROUP	Note	General Funds		Restricted Funds		Total	
		2026	2025	2026	2025	2026	2025
		\$	\$	\$	\$	\$	\$
Income							
- Admission fees		5,458,341	4,702,379	-	-	5,458,341	4,702,379
- Fees from courses and programmes		1,879,756	1,987,955	-	-	1,879,756	1,987,955
- Collections from exhibits and events		483,339	484,534	-	-	483,339	484,534
- Sales of merchandise and publications		1,225,387	1,635,622	-	-	1,225,387	1,635,622
- Service income		423,050	947,439	-	-	423,050	947,439
- Rental income		197,071	200,770	-	-	197,071	200,770
- Photo-taking income		124,186	141,856	-	-	124,186	141,856
		9,791,130	10,100,555	-	-	9,791,130	10,100,555
Other income	4	2,955,562	2,922,297	1,554,898	2,233,710	4,510,460	5,156,007
Other gains/(losses) - net	5	3,410	(21,171)	448,270	290,293	451,680	269,122
Expenses							
- Employee compensation	6	(37,014,825)	(33,892,696)	(48,642)	(99,409)	(37,063,467)	(33,992,105)
- Materials for exhibits and events		(9,295,324)	(9,485,094)	(1,035,963)	(1,487,849)	(10,331,287)	(10,972,943)
- Repairs and maintenance		(6,929,199)	(7,339,415)	(780)	(1,159)	(6,929,979)	(7,340,574)
- Publicity and promotions		(3,121,880)	(2,622,828)	-	(6,802)	(3,121,880)	(2,629,630)
- Depreciation	14	(4,357,622)	(5,036,237)	(5,009)	(5,869)	(4,362,631)	(5,042,106)
- Other expenditure	7	(8,901,402)	(7,895,777)	(326,273)	(373,636)	(9,227,675)	(8,269,413)
		(69,620,252)	(66,272,047)	(1,416,667)	(1,974,724)	(71,036,919)	(68,246,771)
(Deficit)/Surplus before grants		(56,870,150)	(53,270,366)	586,501	549,279	(56,283,649)	(52,721,087)
Operating grants from government	15	53,777,507	49,632,774	-	-	53,777,507	49,632,774
Grants from other government agencies		433,959	621,497	-	-	433,959	621,497
Deferred capital grants amortised	19	3,567,773	3,586,003	287	1,148	3,568,060	3,587,151
		57,779,239	53,840,274	287	1,148	57,779,526	53,841,422
Surplus before tax		909,089	569,908	586,788	550,427	1,495,877	1,120,335
Income tax expense	8	(815)	-	-	-	(815)	-
Net surplus and total comprehensive income		908,274	569,908	586,788	550,427	1,495,062	1,120,335

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

STATEMENTS OF COMPREHENSIVE INCOME (cont'd)
Year ended 31 March 2026

BOARD	Note	General Funds		Restricted Funds		Total	
		2026	2025	2026	2025	2026	2025
		\$	\$	\$	\$	\$	\$
Income							
- Admission fees		4,698,584	4,039,609	-	-	4,698,584	4,039,609
- Fees from courses and programmes		1,395,937	1,347,424	-	-	1,395,937	1,347,424
- Collections from exhibits and events		483,486	484,714	-	-	483,486	484,714
- Sales of merchandise and publications		1,172,546	1,631,793	-	-	1,172,546	1,631,793
- Service income		45,308	177,650	-	-	45,308	177,650
		7,795,861	7,681,190	-	-	7,795,861	7,681,190
Other income	4	2,182,991	2,322,763	1,554,898	2,233,710	3,737,889	4,556,473
Other gains/(losses) - net	5	3,410	(13,367)	448,270	290,293	451,680	276,926
Expenses							
- Employee compensation	6	(35,938,661)	(32,951,314)	(48,642)	(99,409)	(35,987,303)	(33,050,723)
- Materials for exhibits and events		(9,165,548)	(9,356,599)	(1,035,963)	(1,487,849)	(10,201,511)	(10,844,448)
- Repairs and maintenance		(6,150,318)	(6,538,794)	(780)	(1,159)	(6,151,098)	(6,539,953)
- Publicity and promotions		(3,105,780)	(2,849,769)	-	(6,802)	(3,105,780)	(2,856,571)
- Depreciation	14	(4,159,970)	(4,855,793)	(5,009)	(5,869)	(4,164,979)	(4,861,662)
- Other expenditure	7	(8,468,461)	(7,293,217)	(326,273)	(373,636)	(8,794,734)	(7,666,853)
		(66,988,738)	(63,845,486)	(1,416,667)	(1,974,724)	(68,405,405)	(65,820,210)
(Deficit)/Surplus before grants		(57,006,476)	(53,854,900)	586,501	549,279	(56,419,975)	(53,305,621)
Operating grants from government	15	53,777,507	49,632,774	-	-	53,777,507	49,632,774
Grants from other government agencies		433,959	621,497	-	-	433,959	621,497
Deferred capital grants amortised	19	3,567,773	3,586,003	287	1,148	3,568,060	3,587,151
		57,779,239	53,840,274	287	1,148	57,779,526	53,841,422
Net surplus/(deficit) and total comprehensive income/(loss)		772,763	(14,626)	586,788	550,427	1,359,551	535,801

See accompanying notes to financial statements.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

STATEMENTS OF FINANCIAL POSITION
31 March 2026

	Note	Group		Board	
		2026	2025	2026	2025
		\$	\$	\$	\$
ASSETS					
Current assets					
Cash and cash equivalents	9	51,877,222	22,548,014	50,030,118	20,678,275
Trade and other receivables	10	2,773,645	3,182,638	2,579,244	3,077,427
Financial asset at fair value through profit or loss	11	6,787,776	6,339,500	6,787,776	6,339,500
Inventories	12	190,956	178,674	13,163	5,941
Total current assets		61,629,599	32,248,826	59,410,301	30,101,143
Non-current assets					
Investments in subsidiaries	13	-	-	660,002	660,002
Property, plant and equipment	14	300,665,015	177,485,267	299,909,688	176,627,421
Total non-current assets		300,665,015	177,485,267	300,569,690	177,287,423
Total assets		362,294,614	209,734,093	359,979,991	207,388,566
LIABILITIES AND EQUITY					
Current liabilities					
Government grants received in advance	15	229,840,240	75,793,067	229,840,240	75,793,067
Other government grants received in advance	15	394,161	535,326	394,161	535,326
Sponsorship received in advance	16	1,374,103	1,146,750	1,374,103	1,146,750
Trade and other payables	17	9,562,753	9,344,141	9,020,799	8,627,096
Current income tax liabilities	8	7,233	-	-	-
Total current liabilities		241,178,490	86,819,284	240,629,303	86,102,239
Non-current liabilities					
Deferred income tax liabilities	18	26,797	25,354	-	-
Deferred capital grants	19	77,343,108	80,638,298	77,343,108	80,638,298
Total non-current liabilities		77,369,905	80,663,652	77,343,108	80,638,298
Capital, funds and accumulated surplus					
Capital account	20	2,979,983	2,979,983	2,979,983	2,979,983
Share capital	21	10,908,360	10,908,360	10,908,360	10,908,360
Accumulated surplus					
- General funds		19,853,719	18,945,445	18,284,096	17,511,333
- Restricted funds	22	10,004,157	9,417,369	9,835,141	9,248,353
Total equity		43,746,219	42,251,157	42,007,580	40,648,029
Total liabilities and equity		362,294,614	209,734,093	359,979,991	207,388,566

See accompanying notes to financial statements.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

STATEMENTS OF CHANGES IN EQUITY
Year ended 31 March 2026

	Accumulated surplus				
	Capital account	Share capital	General funds	Restricted funds	Total
	\$	\$	\$	\$	\$
Group					
Balance as at 1 April 2024	2,979,983	10,908,360	18,375,537	8,866,942	41,130,822
Total comprehensive income	-	-	569,908	550,427	1,120,335
Balance as at 31 March 2025	2,979,983	10,908,360	18,945,445	9,417,369	42,251,157
Total comprehensive income	-	-	908,274	586,788	1,495,062
Balance as at 31 March 2026	2,979,983	10,908,360	19,853,719	10,004,157	43,746,219
Board					
Balance as at 1 April 2024	2,979,983	10,908,360	17,525,959	8,697,926	40,112,228
Total comprehensive income	-	-	(14,626)	550,427	535,801
Balance as at 31 March 2025	2,979,983	10,908,360	17,511,333	9,248,353	40,648,029
Total comprehensive income	-	-	772,763	586,788	1,359,551
Balance as at 31 March 2026	2,979,983	10,908,360	18,284,096	9,835,141	42,007,580

See accompanying notes to financial statements.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS
Year ended 31 March 2026

	Note	2026	2025
		\$	\$
Operating activities			
Deficit before grants		(56,283,649)	(52,721,087)
Adjustments for:			
Depreciation	14	4,362,631	5,042,106
Loss on disposal of property, plant and equipment	7	1,474	240
Write-down of inventories		67,928	17,978
Donations and sponsorship	4	(1,522,258)	(2,157,941)
Changes in fair value of financial asset at fair value through profit or loss	5	(448,276)	(290,293)
Interest income	4	(826,598)	(1,205,850)
Operating loss before working capital changes		(54,648,748)	(51,314,847)
Change in working capital:			
Inventories		(80,210)	24,245
Trade and other receivables		488,233	(991,500)
Trade and other payables		218,612	2,209,824
Cash used in operations		(54,022,113)	(50,072,278)
Income tax refunded/(paid)		7,861	(28,466)
Net cash used in operating activities		(54,014,252)	(50,100,744)
Investing activities			
Purchases of property, plant and equipment		(127,543,853)	(76,246,231)
Placement of fixed deposit		(800,000)	-
Interest received		826,598	1,205,850
Net cash used in investing activities		(127,517,255)	(75,040,381)
Financing activities			
Government grants received		208,097,550	96,344,292
Sponsorship received		1,670,371	2,050,813
Other government grants received		292,794	301,897
Net cash from financing activities		210,060,715	98,697,002
Net increase (decrease) in cash and cash equivalents		28,529,208	(26,444,123)
Cash and cash equivalents at beginning of financial year		19,548,014	45,992,137
Cash and cash equivalents at end of financial year	9	48,077,222	19,548,014

See accompanying notes to financial statements.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

1. GENERAL INFORMATION

Science Centre Board (the “Board”) is a statutory board established in Singapore under the Science Centre Act 1970. The supervisory ministry is the Ministry of Education (“Government” or “MOE”). The registered office and principal place of business of the Board is 15 Science Centre Road, Singapore 609081.

The principal activities of the Board are to:

- (a) Promote interest, learning and creativity in science and technology through imaginative and enjoyable experience and contribute to the nation’s development of its human resource;
- (b) Conduct supplementary science classes, lectures, demonstrations and workshops to complement the school science syllabi;
- (c) Produce and publish scientific literature and guides;
- (d) Organise activities and programmes for targeted and general audiences so as to bring science closer to the people; and
- (e) Screen planetarium programmes and OMNIMAX films to students and the general public, using state-of-the-art audio-visual projection systems.

The principal activities of the subsidiaries are set out in Note 13.

These financial statements of the Board for the year ended 31 March 2026 were authorised for issue by the Board on 9 July 2026.

1.1 Basis of preparation

The financial statements are prepared in accordance with the historical cost basis, except as disclosed in the material accounting policy information, and are drawn up in accordance with the provisions of the Public Sector (Governance) Act 2018 (“PSG Act”), the Science Centre Act 1970 (“SCB Act”), and Statutory Board Financial Reporting Standards (“SB-FRS”), including Interpretations of SB-FRS (“INT SB-FRS”) and SB-FRS Guidance Notes. These financial statements are presented in Singapore dollars, which is the Group’s functional currency.

1.2 Adoption of new and revised standards

In the current financial year, the Group has adopted all the new and revised SB-FRSs, INT SB-FRS and SB-FRS Guidance Notes that are mandatorily effective for an accounting period that begins on or after 1 April 2025. Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

1.3 Standards issued but not yet effective

At the date of authorisation of these financial statements, the Group has not applied the following SB-FRS pronouncements that have been issued but not yet effective:

- Annual Improvements to SB-FRSs – Volume 11¹
- SB-FRS 118 *Presentation and Disclosure in Financial Statements*²

¹ Effective for annual periods beginning on or after 1 January 2026

² Effective for annual periods beginning on or after 1 January 2027

Management anticipates that the adoption of the new and revised SB-FRSs in future periods will not have a material impact on the financial statements in the period of their initial adoption, except for SB-FRS 118 which management is assessing the possible impact of implementation. It is currently impracticable to disclose any further information on the known or reasonably estimable impact to the Group’s financial statements in the initial application period. Management does not plan to early adopt the new SB-FRS 118.

2. MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability which market participants would take into account when pricing the asset or liability at the measurement date.

Fair value for measurement and/or disclosure purposes in the consolidated financial statements is determined on such a basis, except for leasing transactions that are within the scope of SB-FRS 116 *Leases*, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in SB-FRS 2 *Inventories* or value in use in SB-FRS 36 *Impairment of Assets*.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

2.2 Basis of consolidation

The consolidated financial statements of the Group incorporate the financial statements of the Board and entities controlled by the Board (its subsidiaries). Consolidation of a subsidiary begins when the Board obtains control over the subsidiary and ceases when the Board loses control of the subsidiary. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Board’s accounting policies. All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between the members of the Group are eliminated on consolidation.

Investments in subsidiaries are carried at cost less any accumulated impairment losses in net recoverable value that has been recognised in profit or loss.

2.3 Financial instruments

Financial assets and financial liabilities are recognised on the statement of financial position when the Group becomes a party to the contractual provisions of the instrument.

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis.

Financial assets are initially measured at fair value (except for trade receivables that do not have a significant financing component which are measured at transaction price), net of transaction costs that are directly attributable to the acquisition or issue of financial assets.

Classification of financial assets

The Group classifies its financial assets based on the Group’s business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

(i) Amortised cost

Financial assets (comprising cash and cash equivalents, trade and other receivables) are subsequently measured at amortised cost as they are held within a business model whose objective is to collect the contractual cash flows which are solely payments of principal and interest on the principal amount outstanding (“SPPI”).

(ii) Fair value through profit or loss (“FVTPL”)

Financial assets that do not meet the criteria for amortised cost are measured at fair value through profit or loss (Note 11). The investments are held for trading with any gains or losses arising from changes in fair value (including dividends received) recognised in ‘other gains/(losses) – net’ line item.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

Impairment of financial assets

The Group considers a financial asset in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows. Details about the Group’s credit risk management and impairment policies are disclosed in Note 24(b)(iv).

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments are recorded in the capital account at the proceeds received, net of significant direct issue costs.

Financial liabilities at amortised cost

Financial liabilities at amortised cost include trade and other payables. These are initially measured at fair value, net of transaction costs that are directly attributable to the acquisition or issue of the financial liabilities, and are subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group’s obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

2.4 Leases

The Group as lessee

The Group assesses whether a contract is or contains a lease, at inception of the contract. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets which constitute leasehold land are depreciated over the lease term of 60 years if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

The right-of-use assets are presented within Note 14.

The Group applies SB-FRS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the Note 2.7.

The Group as lessor

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

2.5 Inventories

Inventories are stated at the lower of cost (weighted average method) and net realisable value. Cost comprises cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Net realisable value represents the estimated selling price less all estimated costs to be incurred in marketing, selling and distribution.

2.6 Property, plant and equipment

Property, plant and equipment are carried at cost, less accumulated depreciation and impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the assets.

Depreciation is calculated using the straight-line method to allocate the cost of assets, net of their residual values, over their estimated useful lives as follows:

Buildings	20 to 50 years
Leasehold improvements	5 years
Furniture and office equipment	3 to 5 years
Motor vehicles	10 years
OMNIMAX films	2 years

No depreciation is provided on assets under construction.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

The following items are written off in the year of construction or purchase:

Exhibits
Films (other than OMNIMAX)
Cost of publications and souvenirs
Property, plant and equipment costing below \$10,000 each

The estimated useful lives, residual values and depreciation method are reviewed at each reporting period, following the Group’s consideration of the asset condition, wear-and-tear and technology changes. The effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. The gain or loss arising on disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amounts of the asset and is recognised in profit or loss.

Fully depreciated assets still in use are retained in the financial statements.

2.7 Impairment of non-financial assets

At the end of each reporting period, the Group reviews the carrying amounts of the non-financial assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

2.8 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

2.9 Income recognition

Income is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties.

Income is recognised when the Group satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of income recognised is the amount allocated to the satisfied performance obligation.

(a) Admission fees

Admission fees are recognised upon the sale of admission tickets to visitors and members. Where such tickets are sold via agents, revenue is recognised at the point of sale unless the difference from recognising revenue over the validity period of the tickets is expected to be material, in which case, an adjustment is made to recognise revenue over the validity period of the tickets.

(b) Fees from courses and programmes

Fees from courses and programmes are recognised over the duration of the courses and programmes.

(c) Collections from exhibits and events

Collections from exhibits and events comprise mainly of collections from rental of travelling exhibitions and events and are recognised on a straight-line basis over the rental period.

(d) Sales of merchandise and publications

Sales of merchandise and publications are recognised at the point of sales of the merchandise and publications.

(e) Service income

Service income from provision of services for set up of travelling exhibitions and organisation of corporate events are recognised when services have been rendered.

Service income from consultancy services are recognised as a performance obligation satisfied over time. Revenue is recognised for these installation services based on the stage of completion of the contract. Management has assessed that the stage of completion based on achieving a series of performance-related milestones is an appropriate measure of progress towards complete satisfaction of these performance obligations under SB-FRS 115.

(f) Rental income

Rental income from operating leases (net of any incentives given to the lessees) is recognised on a straight-line basis over the lease term.

(g) Photo-taking income

Income from photo-taking is recognised upon the sale of photos to visitors and members.

Other income

(h) Donations and sponsorships

Donations and sponsorships are received or receivable to meet approved expenditure for specific projects or purposes. Donations which are voluntary and generally non-reciprocal transfers shall be measured at the amount of increase in net assets recognised by the Group and recognised in profit or loss as income in the financial year upon receipt.

A sponsorship arises when the Group receives assets or services and is expected to provide consideration of approximately equal value to the sponsor. Sponsorships are recognised in profit or loss as income in the financial year upon receipt of the sponsorship or over the duration of the sponsorship period when (or as) the performance obligation is fulfilled. The amount that is not utilised for the specific projects or purposes is included in the sponsorship received in advance account.

(i) Interest income

Interest income is recognised over time, on a time proportion basis using the effective interest method.

(j) Management fee

Management fee for the provision of services to government agencies is recognised over the period the services are rendered.

2.10 Government grants

Grants from the Ministry of Education are recognised as a receivable at their fair value when there is reasonable assurance that the grants will be received and the Group will comply with all the conditions associated with the grant.

Government grants receivable are recognised as income over the periods necessary to match them with the related expenses which they are intended to compensate, on a systematic basis. Government grants that are receivable as reimbursement for expenses already incurred are recognised in profit or loss in the period in which they become receivable.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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2.11 Deferred capital grants

Government grants and contributions from other government organisations utilised for the purchase or construction of depreciable assets are recorded in the deferred capital grants account (shown as liability on the balance sheet).

Government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred capital grants in the balance sheet and recognised in the statement of comprehensive income over the periods necessary to match the depreciation of the assets financed with the related grant.

On the disposal of property, plant and equipment, the balance of the related grants is recognised in profit or loss to match the net book value of property, plant and equipment disposed.

2.12 Employee compensation

(a) Defined contribution plans

The Group pays fixed contributions into separate entities such as the Central Provident Fund on a mandatory basis. The Group has no further payment obligations once the contributions have been paid. The Group’s contributions are recognised in profit or loss when they are due.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the end of the reporting period.

2.13 Sponsorship Fund

The Sponsorship Fund is set up to account for contributions received from private organisations and individuals for specified purposes. The Sponsorship Fund has been conferred the Institute of Public Character status under Section 37(2)(c) of the Charities Act since 1 April 2008. The income from the Sponsorship Fund will be used to further the objectives of the Sponsorship Fund. The principal sums of the Sponsorship Fund are presented separately in the balance sheet. The Sponsorship Fund is classified as a restricted fund in accordance with SB-FRS Guidance Note 1.

The objectives of the Fund are:

- (a) to promote interest, learning and creativity in science and technology;
- (b) to organise science related activities, exhibitions, workshops, lectures and programmes for targeted and general audiences; and
- (c) to produce and publish scientific literature in the form of magazines and guidebooks.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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2.14 Endowment Fund

The Endowment Fund is set up to account for contributions received from private organisations, individuals and other government agencies for specified purposes. The Endowment Fund was conferred the Institute of Public Character status under Section 37(2)(c) of the Charities Act from 1 April 2008 to 31 March 2013. The income from the Endowment Fund will be used to further the objectives of the Science Centre Board and specific capacity training for staffs. The principal sums of the Endowment Fund are presented separately in the balance sheet. The Endowment Fund is classified as a restricted fund in accordance with SB-FRS Guidance Note 1.

2.15 Income taxes

Income tax expense represents the sum of current and deferred tax and is recognised in profit or loss.

Current tax payable is the amount expected to be paid to the taxation authority on the taxable profit for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years. The amount of current tax payable is the best estimate of the tax amount expected to be paid that reflects the uncertainty related to income taxes.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from (i) initial recognition of goodwill; or (ii) initial recognition of assets and liabilities in a transaction that is not a business combination, and at the time of the transaction affects neither accounting nor taxable profit, and does not give rise to equal taxable and deductible temporary differences.

Deferred tax assets is reviewed as at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised based on the tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

2.16 Foreign currency transactions

The financial statements of the Group are measured and presented in the currency of the primary economic environment in which the Group operates (its functional currency).

Transactions in currencies other than the Group’s functional currency (foreign currencies) are recorded at the rate of exchange prevailing on the date of the transaction. As at each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated. Exchange differences are recognised in profit or loss in the period in which they arise.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

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2.17 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, deposits with financial institutions (with original maturities of three months or less) and cash held by Accountant-General's Department, that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash and cash equivalents are subsequently measured at amortised cost.

The Board is required to participate in the Centralised Liquidity Management Framework ("CLM") in accordance with the Accountant-General's Circular No. 4/2009 dated 2 November 2009. All selected bank accounts of the Board maintained with selected banks are linked up with the Accountant-General's Department's ("AGD") bank accounts for available excess cash to be automatically aggregated for central management on a daily basis. The deposits held with AGD are short-term highly liquid investments that are readily convertible to known amounts of cash and are classified in cash and cash equivalents as "Deposits held with AGD".

Cash at bank and on hand represents funds that are derived from non-government sources/entities, which are not required to be included in the CLM.

2.18 Share capital

Ordinary shares to the Minister for Finance are classified as equity.

2.19 Capital account

The capital account represents the grant given by the MOE to contribute towards the repayment of the outstanding accumulated interest on a Government loan taken.

2.20 Dividends

Dividends are recognised when the dividends are approved for payment to the Ministry of Finance under the Capital Management Framework - Finance Circular Minute No. M26/2008.

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Management is of the opinion that there are no critical judgements and key sources of estimation uncertainty at the end of the reporting period that have a significant effect on the amounts recognised in the financial statements.

4. OTHER INCOME

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Donations and sponsorship	1,522,258	2,157,941	1,522,258	2,157,941
Rental income	1,014,724	774,978	1,016,976	875,026
Interest income	826,598	1,205,850	826,598	1,190,260
Management & consultancy fee	1,016,926	524,664	308,537	274,144
Others	129,954	492,574	63,520	59,102
	4,510,460	5,156,007	3,737,889	4,556,473

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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5. OTHER GAINS/(LOSSES) - NET

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Fair value gain on financial asset at FVTPL	448,276	290,293	448,276	290,293
Net currency translation gain/(loss)	3,404	(21,171)	3,404	(13,367)
	451,680	269,122	451,680	276,926

6. EMPLOYEE COMPENSATION

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Wages and salaries	32,219,283	29,500,202	31,297,375	28,615,956
Employer's contribution to Central Provident Fund	4,438,462	4,090,022	4,286,706	4,031,478
Other staff benefits	405,722	401,881	403,222	403,289
	37,063,467	33,992,105	35,987,303	33,050,723

The total headcount for the Board is 286 (2025 : 280).

7. OTHER EXPENDITURE

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Professional, consultancy and other fees	4,341,386	3,400,122	4,142,024	3,278,910
Cost of merchandise and publications	39,494	111,551	28,579	87,994
Printing, stationery and office supplies	91,138	61,347	84,798	58,655
Rental of equipment and venue and lease fees of films	570,647	493,369	548,428	344,156
Postage, telephone and courier charges	63,137	66,736	52,437	55,018
Loss on disposal of property, plant and equipment	1,474	240	1,474	-
Transport and travelling expenses	346,301	443,704	313,402	407,418
Refreshment and entertainment expenses	385,302	314,490	383,795	312,754
Property tax	521,131	741,854	521,131	711,069
GST input tax (non-claimable)	2,001,115	1,767,265	2,001,115	1,767,265
Royalties	-	72,246	-	72,246
Others	866,550	796,489	717,551	571,368
	9,227,675	8,269,413	8,794,734	7,666,853

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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8. INCOME TAX EXPENSE

The income tax expense of \$815 (2025 : \$Nil) varied from the amount of income tax expense determined by applying the Singapore tax rate of 17% (2025 : 17%) to surplus before tax as a result of the following differences:

	Group	
	2026	2025
	\$	\$
Surplus before tax	1,495,877	1,120,335
Tax expense calculated at a tax rate of 17% (2025 : 17%)	254,299	190,457
Effects of:		
- Surplus of the Board exempted from tax	(231,124)	(91,086)
- Partial tax exemption	(8,082)	-
- Expenses not deductible for tax purposes	130	22,704
- Overprovision of current year tax in prior years	-	(18,936)
- Utilisation of previously unrecognised deferred taxes	(7,990)	(103,139)
- Overprovision of deferred tax liabilities	(6,418)	-
Income tax expense	815	-

As a statutory board, the Board is exempted from income tax.

9. CASH AND CASH EQUIVALENTS

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Deposits held with AGD	40,846,848	13,685,111	40,846,848	13,685,111
Cash at bank and on hand	7,230,374	5,862,903	6,183,270	3,993,164
Short term bank deposits	3,800,000	3,000,000	3,000,000	3,000,000
	51,877,222	22,548,014	50,030,118	20,678,275

For the purpose of presenting the consolidated cash flow statement, the consolidated cash and cash equivalents comprise the following:

	2026	2025
	\$	\$
Cash and cash equivalents (as above)	51,877,222	22,548,014
Less: Short term bank deposits with maturity of more than 3 months	(3,800,000)	(3,000,000)
Cash and cash equivalents per consolidated cash flow statement	48,077,222	19,548,014

Short term bank deposits at the balance sheet date bear average effective interest rate of 0.94% to 1.5% (2025 : 2.27% to 3.32%) and have a tenure of 3 to 12 months (2025 : 3 to 12 months).

Deposits with AGD refers to cash that is managed by AGD as set out in the Accountant-General's Circular No. 4/2009 Centralised Liquidity Management for Statutory Boards and Ministries. During the financial year ended 31 March 2026, the effective interest rate of the deposits with the AGD ranged from 1.38% to 2.28% (2025 : 2.52% to 3.75%) per annum.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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10. TRADE AND OTHER RECEIVABLES

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Trade receivables:				
- subsidiaries	-	-	183,119	341,192
- external parties	379,713	1,252,587	266,369	1,184,287
Trade receivables - net	379,713	1,252,587	449,488	1,525,479
Sponsorship receivables	79,240	172,551	79,240	172,551
Government grant receivable	603,065	503,799	603,065	503,799
Deposits	202,769	286,640	201,000	201,000
Prepayments	778,224	456,884	728,719	393,690
Other receivables	730,634	510,177	517,732	280,908
	2,773,645	3,182,638	2,579,244	3,077,427

11. FINANCIAL ASSET AT FAIR VALUE THROUGH PROFIT OR LOSS

	Group and Board	
	2026	2025
	\$	\$
Fullerton Conservative Balanced Fund ("Fullerton Fund")	6,787,776	6,339,500

The Fullerton Fund has a nominal value amounting to \$4,900,000 (2025 : \$4,900,000).

The fair value of the Fullerton Fund is provided by the Fund Manager and determined based on estimated valuations derived from market quotations and are within Level 2 of the fair value hierarchy.

12. INVENTORIES

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Finished goods	190,956	178,674	13,163	5,941

Inventories comprised finished goods held at cost for resale purposes.

The cost of inventories recognised as an expense and included in "Other expenditure" amounted to \$39,494 and \$28,579 (2025 : \$111,551 and \$87,994) for the Group and Board respectively.

At 31 March 2026, the write-down of inventories to net realisable value by the Group and Board amounted to \$67,928 and \$42 (2025 : \$17,978 and \$13) respectively.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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13. INVESTMENTS IN SUBSIDIARIES

	Board	
	2026	2025
	\$	\$
Unquoted equity investments at cost	1,760,002	1,760,002
Less: Accumulated impairment loss	(1,100,000)	(1,100,000)
Net carrying amount	660,002	660,002

Details of the subsidiaries are as follows:

Name of companies	Principal activities	Country of business/ incorporation	Proportion of ownership and voting power held	
			2026 %	2025 %
Singapore Science Centre Global Pte Ltd ("SSCG")	Investment holding, marketing and promotional activities for related entities and participation in joint ventures and collaboration projects, with educational and entertainment elements, on an academic and commercial basis.	Singapore	100	100
<i>Held by SSCG</i>				
Snow Venture Pte Ltd	Proprietor and operator of entertainment centre.	Singapore	100	100

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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14. PROPERTY, PLANT AND EQUIPMENT

Group

	Leasehold land*	Buildings	Leasehold improvements	Furniture and office equipment	Motor vehicles	OMNIMAX films	Assets under construction	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost:								
At 1 April 2024	79,774,646	42,493,530	28,977,807	12,551,739	16,523	444,932	19,010,509	183,269,686
Additions	-	-	345,507	498,520	-	-	75,402,204	76,246,231
Disposals	-	-	(150,000)	(85,325)	-	-	-	(235,325)
At 31 March 2025	79,774,646	42,493,530	29,173,314	12,964,934	16,523	444,932	94,412,713	259,280,592
Additions	-	8,179	-	482,824	-	-	127,052,850	127,543,853
Disposals	-	(3,000)	-	(414,549)	-	-	-	(417,549)
At 31 March 2026	79,774,646	42,498,709	29,173,314	13,033,209	16,523	444,932	221,465,563	386,406,896
Accumulated depreciation:								
At 1 April 2024	2,862,503	35,323,300	27,129,886	11,211,160	16,523	444,932	-	76,988,304
Depreciation charge	1,648,488	1,797,367	875,581	720,670	-	-	-	5,042,106
Disposals	-	-	(150,000)	(85,085)	-	-	-	(235,085)
At 31 March 2025	4,510,991	37,120,667	27,855,467	11,846,745	16,523	444,932	-	81,795,325
Depreciation charge	1,648,487	1,802,012	478,887	433,245	-	-	-	4,362,631
Disposals	-	(3,000)	-	(413,075)	-	-	-	(416,075)
At 31 March 2026	6,159,478	38,919,679	28,334,354	11,866,915	16,523	444,932	-	85,741,881
Carrying amount:								
At 31 March 2026	73,615,168	3,579,030	838,960	1,166,294	-	-	221,465,563	300,665,015
At 31 March 2025	75,263,655	5,372,863	1,317,847	1,118,189	-	-	94,412,713	177,485,267

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

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<u>Board</u>								
	Leasehold land*	Buildings	Leasehold improvements	Furniture and office equipment	Motor vehicles	OMNIMAX films	Assets under construction	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost:								
At 1 April 2024	79,774,646	41,303,180	28,527,403	11,877,462	16,523	444,932	19,010,509	180,954,655
Additions	-	-	55,934	123,690	-	-	75,402,204	75,581,828
Disposals	-	-	-	(82,057)	-	-	-	(82,057)
At 31 March 2025	79,774,646	41,303,180	28,583,337	11,919,095	16,523	444,932	94,412,713	256,454,426
Additions	-	-	-	395,870	-	-	127,052,850	127,448,720
Disposals	-	-	-	(405,393)	-	-	-	(405,393)
At 31 March 2026	79,774,646	41,303,180	28,583,337	11,909,572	16,523	444,932	221,465,563	383,497,753
Accumulated depreciation:								
At 1 April 2024	2,862,503	34,145,884	26,864,116	10,713,442	16,523	444,932	-	75,047,400
Depreciation charge	1,648,488	1,797,367	788,767	627,040	-	-	-	4,861,662
Disposals	-	-	-	(82,057)	-	-	-	(82,057)
At 31 March 2025	4,510,991	35,943,251	27,652,883	11,258,425	16,523	444,932	-	79,827,005
Depreciation charge	1,648,487	1,797,366	383,412	335,714	-	-	-	4,164,979
Disposals	-	-	-	(403,919)	-	-	-	(403,919)
At 31 March 2026	6,159,478	37,740,617	28,036,295	11,190,220	16,523	444,932	-	83,588,065
Carrying amount:								
At 31 March 2026	73,615,168	3,562,563	547,042	719,352	-	-	221,465,563	299,909,688
At 31 March 2025	75,263,655	5,359,929	930,454	660,670	-	-	94,412,713	176,627,421

* These are right-of-use assets with upfront payments.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

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15. GOVERNMENT GRANTS RECEIVED IN ADVANCE

	Group and Board	
	2026	2025
	\$	\$
Beginning of financial year	75,793,067	29,081,549
Add: Grants received during the year	208,097,550	96,344,292
Less: Amount transferred to deferred capital grants (Note 19)	(272,870)	-
Less: Amount recognised in profit or loss	(53,777,507)	(49,632,774)
End of financial year	229,840,240	75,793,067

Other government grants received in advance is \$394,161 (2025 : \$535,326).

16. SPONSORSHIP RECEIVED IN ADVANCE

	Group and Board	
	2026	2025
	\$	\$
Beginning of financial year	1,146,750	1,418,577
Add: Sponsorship granted during the year	1,670,371	1,713,563
Less: Amount recognised in profit or loss	(1,443,018)	(1,985,390)
End of financial year	1,374,103	1,146,750

17. TRADE AND OTHER PAYABLES

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Trade payables to:				
- external parties	1,501,179	822,052	1,329,160	675,427
Other payables to:				
- non-related parties	1,738,064	1,618,117	1,738,064	1,616,316
- other government agency	178,854	173,222	177,781	289,853
- subsidiaries	-	-	28,716	48,220
Deposits received	140,899	172,516	143,300	181,168
Deferred income	714,684	1,303,435	428,865	532,233
Other accruals for operating expenses	5,289,073	5,254,799	5,174,913	5,283,879
	9,562,753	9,344,141	9,020,799	8,627,096

Other payables to subsidiaries are unsecured, interest-free and repayable on demand.

18. DEFERRED INCOME TAX LIABILITIES

	Group	
	2026	2025
	\$	\$
Beginning and end of financial year	25,354	6,418
Tax charged to profit or loss	1,443	18,936
End of financial year	26,797	25,354

The movement in deferred income tax liabilities pertains to tax payment/payable.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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19. DEFERRED CAPITAL GRANTS

Group

	Government		Others		Total	
	2026	2025	2026	2025	2026	2025
	\$	\$	\$	\$	\$	\$
Beginning of financial year	80,581,296	84,110,277	57,002	115,172	80,638,298	84,225,449
Add: Transferred from - government grants (Note 15)	272,870	-	-	-	272,870	-
Less: Amount recognised in profit or loss	(3,555,998)	(3,528,981)	(12,062)	(58,170)	(3,568,060)	(3,587,151)
End of financial year	77,298,168	80,581,296	44,940	57,002	77,343,108	80,638,298

Total deferred capital grants received (included in government grants received) since inception of the Board	152,286,951	152,014,081	14,764,980	14,764,980	167,051,931	166,779,061
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Board

	Government		Others		Total	
	2026	2025	2026	2025	2026	2025
	\$	\$	\$	\$	\$	\$
Beginning of financial year	80,613,826	84,142,807	24,472	82,642	80,638,298	84,225,449
Add: Transferred from - government grants (Note 15)	272,870	-	-	-	272,870	-
Less: Amount recognised in profit or loss	(3,588,528)	(3,528,981)	20,468	(58,170)	(3,568,060)	(3,587,151)
End of financial year	77,298,168	80,613,826	44,940	24,472	77,343,108	80,638,298

Total deferred capital grants received (included in government grants received) since inception of the Board	152,286,951	152,014,081	14,538,477	14,538,477	166,825,428	166,552,558
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Deferred capital grant at the end of the reporting period for development projects amounted to \$76,245,512 (2025 : \$79,377,779).

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

20. CAPITAL ACCOUNT

The Board’s capital account represents:

- (a) the grant of \$1,640,347 given by the MOE in the financial year 1993/94 to contribute towards the repayment of the outstanding accumulated interest on a Government loan taken in 1984 for the purchase of a piece of leasehold land for the Omni-Theatre; and
- (b) the conversion of a Government loan and the related outstanding accumulated interest amounting to \$1,339,636. The loan was utilised by the Board in 1988 to finance the building of the Omni-Theatre. The conversion of the loan and outstanding accumulated interest to capital was approved by the Ministry of Finance in the financial year ended 31 March 2001.

21. SHARE CAPITAL

Group and Board	
2026	2025
\$	\$
Beginning and end of financial year	10,908,360 10,908,360

The holders of the shares are entitled to receive dividends as and when declared by the Board. The shares carry neither voting rights nor par value.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

22. RESTRICTED FUNDS

Restricted funds comprise of the Sponsorship Fund and the Endowment Fund:

Statement of Comprehensive Income - Restricted Funds

Board	Note	Sponsorship	Endowment	Total
		\$	\$	\$
2026				
Income				
Donation and sponsorship		1,522,258	-	1,522,258
Interest income		2,588	30,052	32,640
Other (losses)/gains - net		(6)	448,276	448,270
		1,524,840	478,328	2,003,168
Expenses				
Employee compensation	(a)	48,642	-	48,642
Materials for exhibits and projects		1,035,963	-	1,035,963
Repairs and maintenance		780	-	780
Depreciation	(e)	5,009	-	5,009
Other expenses	(b)	326,273	-	326,273
		1,416,667	-	1,416,667
Surplus before grants		108,173	478,328	586,501
Deferred capital grants amortised	(g)	287	-	287
Surplus for the financial year, representing total comprehensive income for the financial year		108,460	478,328	586,788
Accumulated surplus brought forward		622,239	8,626,114	9,248,353
Accumulated surplus carried forward		730,699	9,104,442	9,835,141
2025				
Income				
Donation and sponsorship		2,157,941	-	2,157,941
Interest income		20,365	55,404	75,769
Other gains - net		-	290,293	290,293
		2,178,306	345,697	2,524,003
Expenses				
Employee compensation	(a)	99,409	-	99,409
Materials for exhibits and projects		1,487,849	-	1,487,849
Repairs and maintenance		1,159	-	1,159
Publicity and promotions		6,802	-	6,802
Depreciation	(e)	5,869	-	5,869
Other expenses	(b)	373,636	-	373,636
		1,974,724	-	1,974,724
Surplus before grants		203,582	345,697	549,279
Deferred capital grants amortised	(g)	1,148	-	1,148
Surplus for the financial year, representing total comprehensive income for the financial year		204,730	345,697	550,427
Accumulated surplus brought forward		417,509	8,280,417	8,697,926
Accumulated surplus carried forward		622,239	8,626,114	9,248,353

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

Sponsorship income relates to expenditure incurred which will be subsequently reimbursed by the sponsors of the events. The amount reimbursable is correspondingly recorded as sponsorship receivables under trade and other receivables (Note 10).

Statement of Financial Position - Restricted Funds

<u>Board</u>	<u>Note</u>	<u>Sponsorship</u>	<u>Endowment</u>	<u>Total</u>
		\$	\$	\$
2026				
<u>ASSETS</u>				
Current assets				
Cash and cash equivalents	(c)	2,069,805	2,311,252	4,381,057
Trade and other receivables	(d)	7,269	5,414	12,683
Sponsorship receivable (Note 10)		79,240	-	79,240
Financial asset at FVTPL (Note 11)		-	6,787,776	6,787,776
		<u>2,156,314</u>	<u>9,104,442</u>	<u>11,260,756</u>
Non-current asset				
Property, plant and equipment	(e)	<u>3,417</u>	-	<u>3,417</u>
Total assets		<u>2,159,731</u>	<u>9,104,442</u>	<u>11,264,173</u>
<u>LIABILITIES</u>				
Current liabilities				
Trade and other payables	(f)	54,929	-	54,929
Sponsorship received in advance (Note 16)		<u>1,374,103</u>	-	<u>1,374,103</u>
		<u>1,429,032</u>	-	<u>1,429,032</u>
NET ASSETS		<u>730,699</u>	<u>9,104,442</u>	<u>9,835,141</u>

Charities Act and Regulation

As required for disclosure under regulation 17 of the Charities (Institutions of a Public Character) Regulations, the Sponsorship Fund has received total tax-deductible donations of \$437,740 (2025 : \$234,708) in the current financial year.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

<u>Board</u>	<u>Note</u>	<u>Sponsorship</u>	<u>Endowment</u>	<u>Total</u>
		\$	\$	\$
2025				
<u>ASSETS</u>				
Current assets				
Cash and cash equivalents	(c)	1,757,391	2,277,926	4,035,317
Trade and other receivables	(d)	15,667	8,688	24,355
Sponsorship receivable (Note 10)		172,551	-	172,551
Financial asset at FVTPL (Note 11)		-	6,339,500	6,339,500
		<u>1,945,609</u>	<u>8,626,114</u>	<u>10,571,723</u>
Non-current asset				
Property, plant and equipment	(e)	<u>8,426</u>	-	<u>8,426</u>
Total assets		<u>1,954,035</u>	<u>8,626,114</u>	<u>10,580,149</u>
<u>LIABILITIES</u>				
Current liabilities				
Trade and other payables	(f)	184,759	-	184,759
Sponsorship received in advance (Note 16)		<u>1,146,750</u>	-	<u>1,146,750</u>
		<u>1,331,509</u>	-	<u>1,331,509</u>
Non-current liability				
Deferred capital grants	(g)	<u>287</u>	-	<u>287</u>
Total liabilities		<u>1,331,796</u>	-	<u>1,331,796</u>
NET ASSETS		<u>622,239</u>	<u>8,626,114</u>	<u>9,248,353</u>

Notes

(a) Employee compensation

	<u>Sponsorship</u>		<u>Endowment</u>	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	\$	\$	\$	\$
Wages and salaries	45,914	93,344	-	-
Employer's contribution to Central Provident Fund	<u>2,728</u>	<u>6,065</u>	-	-
	<u>48,642</u>	<u>99,409</u>	-	-

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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(b) Other expenses

	Sponsorship		Endowment	
	2026	2025	2026	2025
	\$	\$	\$	\$
Professional, consultancy and other fees	102,441	93,133	-	-
Printing, stationery and office supplies	4,149	16,741	-	-
Rental of equipment, venue and facilities	3,392	26,603	-	-
Postage, telephone and courier charges	702	1,189	-	-
Transport and travelling expenses	12,794	47,950	-	-
Refreshment and entertainment	48,329	78,455	-	-
Others	154,466	109,565	-	-
	326,273	373,636	-	-

(c) Cash and cash equivalents

	Sponsorship		Endowment	
	2026	2025	2026	2025
	\$	\$	\$	\$
Cash at bank and in hand	2,069,805	1,757,391	311,252	277,926
Short-term bank deposits	-	-	2,000,000	2,000,000
	2,069,805	1,757,391	2,311,252	2,277,926

(d) Trade and other receivables

	Sponsorship		Endowment	
	2026	2025	2026	2025
	\$	\$	\$	\$
Trade receivables	7,269	15,667	-	-
Other receivables	-	-	5,414	8,688
	7,269	15,667	5,414	8,688

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

(e) Property, plant and equipment

Sponsorship	Leasehold improvements	Furniture equipment	Total
	\$	\$	\$
Cost:			
At 1 April 2024	210,000	76,493	286,493
Additions	-	5,999	5,999
Disposals	-	(3,036)	(3,036)
At 31 March 2025 and 2026	210,000	79,456	289,456
Accumulated depreciation:			
At 1 April 2024	210,000	65,161	275,161
Depreciation charge	-	5,869	5,869
At 31 March 2025	210,000	71,030	281,030
Depreciation charge	-	5,009	5,009
At 31 March 2026	210,000	76,039	286,039
Carrying amount:			
At 31 March 2026	-	3,417	3,417
At 31 March 2025	-	8,426	8,426

(f) Trade and other payables

	Sponsorship		Endowment	
	2026	2025	2026	2025
	\$	\$	\$	\$
Trade payables	142	8,052	-	-
Accrued operating expenses	1,150	5,243	-	-
Other payables due to Science Centre Board	37,761	144,565	-	-
Other payables to other government agency	14,439	24,729	-	-
Other payables	1,437	2,170	-	-
	54,929	184,759	-	-

Other payables due to Science Centre Board are unsecured, interest-free and repayable on demand.

(g) Deferred capital grants

	Sponsorship	
	2026	2025
	\$	\$
Beginning of financial year	287	1,435
Less: Amount recognised in profit or loss	(287)	(1,148)
End of financial year	-	287

23. OPERATING LEASE ARRANGEMENTS

Group as a lessor

Operating leases, in which the Group is the lessor, relate to retail space leased to third parties with lease terms of between 1 to 2 years and the lessees are required to pay either absolute fixed annual increase to the lease payments or contingent rents computed based on their sales achieved during the lease period.

The lessee does not have an option to purchase the property at the expiry of the lease period.

The unguaranteed residual values do not represent a significant risk for the Group, as the properties leased out are mainly located in prime locations.

Maturity analysis of operating lease payments:

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Year 1	363,842	247,800	357,272	247,800
Year 2 to 5	114,370	98,675	114,370	98,675
	<u>478,212</u>	<u>346,475</u>	<u>471,642</u>	<u>346,475</u>

24. FINANCIAL INSTRUMENTS, FINANCIAL RISKS AND CAPITAL RISK MANAGEMENT

(a) Categories of financial instruments

The following table sets out the financial instruments as at the end of the reporting period:

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Financial assets, at amortised cost	53,872,643	25,273,768	51,880,643	23,362,012
Financial assets, at FVTPL	<u>6,787,776</u>	<u>6,339,500</u>	<u>6,787,776</u>	<u>6,339,500</u>
	<u>60,660,419</u>	<u>31,613,268</u>	<u>58,668,419</u>	<u>29,701,512</u>
Financial liabilities, at amortised cost	<u>(8,848,069)</u>	<u>(8,040,706)</u>	<u>(8,591,934)</u>	<u>(8,091,863)</u>

(b) Financial risk management policies and objectives

The Group’s activities expose it to a variety of financial risks: market risk (including foreign currency risk, price risk and interest rate risk), credit risk and liquidity risk.

The Board is responsible for setting the objectives and underlying principles of financial risk management for the Group. The Board then establishes detailed policies such as risk identification and measurement and exposure limits.

The information presented below is based on information received by the key management.

(i) Foreign currency risk management

The Group has no significant exposure to foreign currencies as its operations are substantially denominated in Singapore dollars, which is also its functional currency.

(ii) Price risk management

To manage its price risk arising from these investments, the Group manages its investment portfolio in accordance with investment guidelines and limits set by the Group for the portfolio. For its equity securities designated at fair value through profit or loss, the impact of a 5% increase in the fair value of the Fund at the reporting date on net surplus would have been an increase of \$339,389 (2025 : \$316,975). An equal change in the opposite direction would have decrease net surplus by \$339,389 (2025 : \$316,975).

(iii) Interest rate risk management

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group’s exposure to cash flow interest rate risk arises from interest-bearing assets consisting mainly of cash balances and fixed deposits maintained/managed by AGD. The cash balances and fixed deposits maintained/managed by AGD under centralised liquidity management are placed with reputable financial institutions and are expected to move in tandem with market interest rate movements. The Group is not exposed to interest rate risk arising from held-to-maturity financial assets as the bonds carry a fixed coupon rate.

As the Group does not have other significant interest-bearing assets at floating rates, the Group’s income is substantially independent of changes in market interest rates. Accordingly, no sensitivity analysis is presented. Information relating to the Group’s interest rate exposure are disclosed in the respective notes to the financial statements.

(iv) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. In managing credit risk exposure, credit review and approval processes as well as monitoring mechanisms are applied.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
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The Group’s major classes of financial assets are cash and cash equivalents with AGD, debtors and equity securities placed with reputable financial institutions. Bonds held for investment are of at least investment grade as per globally understood definition.

The maximum exposure to credit risk for each class of financial assets is the carrying amount of that class of financial instruments as presented on the statement of financial position.

There is no significant concentration of credit risk due to the Group’s large number of customers. Trade and other receivables that are neither past due nor impaired are substantially institutions and companies with a good collection track record with the Group. For financial assets, the Group adopts the policy of dealing only with high credit quality counterparties.

The Group believes that no impairment allowance is necessary in respect of these receivables as the ECL is not material.

The following is an aging analysis of trade receivables:

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Current	233,895	1,131,798	391,360	1,329,621
Past due 0 to 2 months	144,436	84,784	56,746	189,110
Past due over 2 months	1,382	36,005	1,382	6,748
	379,713	1,252,587	449,488	1,525,479

Management has assessed and determined that there has been no significant change in credit quality from the date credit was initially granted and hence the receivables are still considered recoverable.

(v) *Liquidity risk management*

Liquidity risk is the risk that the Board will not be able to meet its financial obligations as and when they fall due. The Board’s approach to maintain liquidity is to ensure sufficient funding from the government and other government agencies and maintains a level of cash and cash equivalents deemed adequate by management to finance its operations.

All financial liabilities in 2026 and 2025 are repayable on demand or due within 1 year from the end of the reporting period.

(c) *Fair value of financial assets and financial liabilities*

Management considers that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the financial statements approximate their fair values due to the relatively short-term maturity of these financial instruments.

There was no transfer between Level 1 and Level 2 of the fair value hierarchy during the current and previous financial years.

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

(d) *Capital risk management policies and objectives*

The Board’s objectives when managing capital are to ensure that the Board is adequately capitalised and to fulfill objectives for which monies of the Board may be applied under the Act. To achieve these objectives, the Board may secure grants from Government or other government agencies, return as capital to shareholders, issue new shares, or obtain new borrowings.

The Board defines capital as share capital, capital account, funds and accumulated surplus. The Board monitors its net surplus/deficits. The Board’s approach to capital management remains unchanged from the previous financial year.

25. SIGNIFICANT RELATED PARTY TRANSACTIONS

For the purposes of these financial statements, related parties refer to Ministries, Organ of States, other Statutory Boards and key management personnel. The transactions with government-related entities other than Ministries, Organ of States, and other Statutory Boards, are not disclosed unless there are circumstances to indicate that these transactions are of interest to the readers of the financial statements.

In addition to the information disclosed elsewhere in the financial statements, the following transactions took place between the Group and related parties at terms agreed between the parties:

(a) Income from government related entities

	Group	
	2026	2025
	\$	\$
Admission fees/ Fees from courses and programmes/ Sales of merchandise and publications from government schools	422,672	356,089

(b) Key management personnel compensation

Key management personnel compensation is as follows:

	Group		Board	
	2026	2025	2026	2025
	\$	\$	\$	\$
Wages and salaries	1,697,451	1,792,863	1,526,682	1,233,040
Employer’s contribution to Central Provident Fund	86,620	124,383	75,628	52,736
	1,784,071	1,917,246	1,602,310	1,285,776

SCIENCE CENTRE BOARD AND ITS SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
31 March 2026

26. COMMITMENTS

Capital expenditures contracted for at the end of the reporting period but not recognised in the financial statements are analysed as follows:

	<u>2026</u>	<u>2025</u>
	<u>\$'000</u>	<u>\$'000</u>
Commitment for the acquisition of property, plant and equipment	<u>400,802</u>	<u>518,191</u>

27. EVENTS AFTER REPORTING PERIOD

Subsequent to the end of the reporting period, Snow Venture Pte Ltd announced that it will cease operations and close on 30 September 2026.



Science Centre Singapore Group of Attractions



Thank You